The HTS Group makes full use of its global network and seamlessly connects various transport modes including ocean, air, truck, and rail to provide optimal transport services to customers.

We meet a wide range of global logistics needs of customers including one-stop logistics service integrating freight forwarding, 3PL, and heavy machinery and plant logistics and operations that require high level of expertise such as agency service for trade administration, service related to exhibitions and overseas events, and trade agreement consultation.

FY2020 Result

Revenues (round amount):

Freight forwarding volume (round amount):

¥101.1 billion

Ocean transportation 441 thousand TEUs*

Air transportation 148 thousand tons

Business outline by region

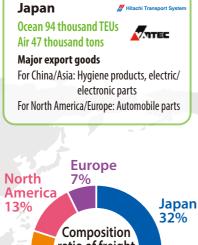


For Japan: Furniture, tires For China: Hygiene products For Asia/North America: Food products



For Japan/China/Europe: Electric/ electronic parts

Within Asian region: Hygiene products For North America: Tires



ratio of freight forwarding revenues Asia

excluding China)

25%

*TEU (Twenty-Foot Equivalent Unit): The volume converted into the number of 20-foot-long marine containers

China

North America # Hitachi Ocean 41 thousand TEUs Air 10 thousand tons 414 Major export goods For Japan/Asia: Food products For China/Europe: Hygiene products,

automobile parts



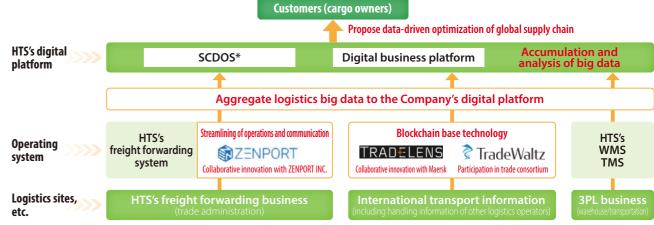
Major export goods

For Japan: Electric/electronic parts For Asia: Hygiene products, electric/ electronic parts

For North America/Europe: Automobile parts, toys

DX Initiatives in the Freight Forwarding Business

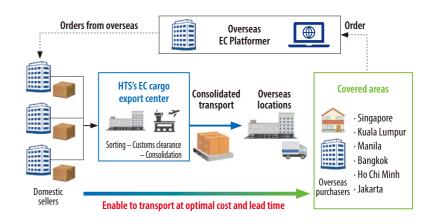
The Group promotes digital transformation (DX) as one of its priority measures in the Mid-term Management Plan (P.29-30). The freight forwarding business is also working on DX initiatives, including collaborative innovation initiatives with our partners, with an aim to streamline administrative work and communication through digitalization of trade administration and optimize customers' global supply chains through data accumulation and analysis.



*SCDOS: Our solution to centrally manage and visualize supply chain information and support solving issues > P.29

Enhance Cross-border EC-related Services

We are enhancing freight forwarding services related to the growing cross-border EC market. In FY2020, we have tied up with a leading overseas EC platformer and provide one-stop delivery of EC cargo exported from Japan to local sellers mainly in Asia with efficient consolidated transport service. We support our customers in expanding their sales opportunities through logistics by optimizing costs and shortening lead time.



Launched Full-scale Freight Forwarding Service in Eastern Europe

ESA s.r.o., our group company headquartered in the Czech Republic, operates a comprehensive logistics business mainly in three Eastern European countries of the Czech Republic, Poland, and Slovakia. The company had been engaged in crossborder transport across Europe using its truck transportation capacity and recently launched full-scale freight forwarding service including ocean, air, and rail, to provide onestop logistics service in combination with 3PL and heavy machinery and plant logistics.



ESA s.r.o. (Wholly-owned subsidiary of Hitachi Transport System) · Operates a comprehensive logistics business in the Czech Republic, Poland,

and Slovakia Launched full-scale freight forwarding service to further enhance services



*FCL: Stands for "Full Container Load," which is a mode of transport whereby a cargo owner charters the full size of a container LCL: Stands for "Less than Container Load," which is a mode of transport whereby multiple owners use less than one container

FY2020 Topics

Acquired "CEIV Pharma*," a quality certification for air transport of pharmaceutical products, in Narita Airport

In March 2021, VANTEC HTS FORWARDING, LTD., a freight forwarding business company of the Group, acquired the "CEIV Pharma*" certification, a quality certification program for air transport of pharmaceutical products, in Narita Airport. We are certified as "a business operator capable of high-quality air transport of pharmaceutical products that meets global standards" and striving to enhance safe and secure international one-stop logistics service for pharmaceutical products, along with such initiatives as Medical DC (P.46) in the domestic 3PL business.



* CEIV Pharma: Stands for "The Center of Excellence for Independent Validators in Pharmaceutical Logistics."

It is a uniform international standard of a quality certification for air transport of pharmaceutical products at controlled temperatures developed by the International Air Transport

Message from the officer in charge

Amid drastically changing environment due to COVID-19 including a disruption of global transport network and surging cost in FY2020, the Group has made an all-out effort to maintain our customers' global supply chains. We expect the global transport market to become more diversified and complicated, and the Group will ensure to promote the "expansion of collaborative innovation with partners" and "DX" and support global business activities of our customers by providing more seamless and higher value-added freight forwarding services.

Yuichi Kuroume

Hitachi Transport System, Ltd. Integrated Report 2021

Executive Officer, General Manager, Collaborative Innovation Project Team Deputy General Manager, Transport Business Enhancement Proiect Team. Business Management Headquarter (President VANTEC HTS FORWARDING LTD.)

