HTS Group Sustainability

At the HTS Group, we are all about treating people and nature with great respect. In this connection, our fundamental policy is to do our part to help create an affluent society through fair business practices, as we boost our value for all of our stakeholders.

HTS Group's Stakeholders

The HTS Group manages and maintains its business activities through interaction with our broad array of stakeholders including customers, shareholders, local communities, and local administrations.

Basic CSR Policy

Under the corporate philosophy, the HTS Group promotes activities in line with the Basic CSR Policy with an aim to realize a sustainable society through communication with our various stakeholders and integrate sustainability and management. As part of this cycle, we will also promote active disclosure of ESG (Environment, Social and Governance) information and contribute to achievement of SDGs in cooperation with our various stakeholders.

Sustainability Promotion Structure

In order to promote sustainability on a group-wide level, the Group has set up the "Sustainability Promotion Committee," chaired by Senior Vice President and Executive Officer, General Manager of Corporate Strategy Office, and holds meetings regularly.

Recognition of Social Responsibility: Material Issues

Taking into consideration opinions of external experts, we understood and prioritized social/environmental issues and expectations to identify material issues in 2017 after assessment and examination for adequacy by CSR Promotion Committee (predecessor of the Sustainability Promotion Committee) and the management, as well as approval of the Executive Committee. With the recognition of the identified material issues as the social responsibility that the HTS Group should fulfill, we promote effective activities toward solving social issues.

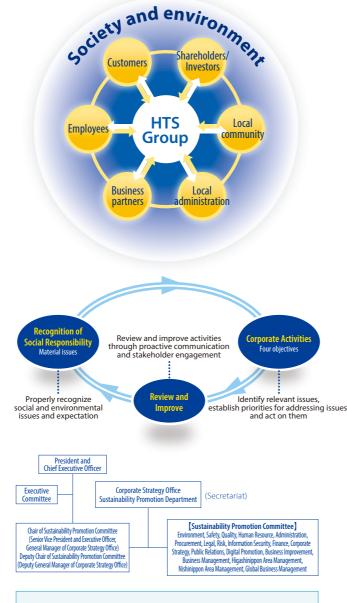
Identification process

Step 1: Understood issues

With reference to global common standards including Global Reporting Initiative (GRI) guideline, ISO26000, UN Global Compact, SDGs, and priority issues in transportation sector by ESG rating agencies, we created a list of 73 items of relevant environmental, social and economic issues. **Step 2: Prioritized issues**

We evaluated "impact on society" and "impact on the HTS Group's business" of the 73 issues on the list on a scale of one to five through workshops with external experts and mapped them in a matrix. Then, we categorized items with high impact into 15 proposed material issues. Step 3: Validated and identified

After those 15 proposed material issues were assessed and examined for adequacy by CSR Promotion Committee and the management, taking into consideration opinions of external experts, they were identified as the Group's material issues with an approval of the Executive Committee.



Material issues

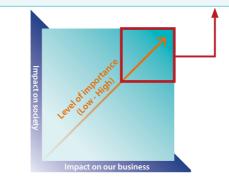
Social

Safe and healthy work environment (occupational Health and Safety)/ Social and environmental responsibility in supply chains (socially responsible procurement)/New technologies (creating/utilizing innovations and cutting-edge technologies)/Diversity and employee development/Job creation (promoting employment in the local community)/Dialog with employees (labor-management relations, collective bargaining)/Respect for human rights (addressing global human rights issues)/Quality and safety (service quality and safety)/ Environmentally and socially responsible logistics services

Carbon (decarbonization)/Stopping pollution/Renewable energy (use of clean energy)

Governance

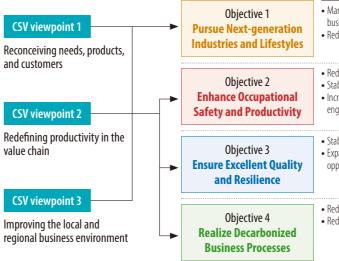
Compliance/governance/BCP <including climate change adaptation>/ Information disclosure (operational transparency)



Corporate Activities: Four Objectives

To decide specific activities for the issues that we should address with priority, we developed four objectives based on the material issues with CSV viewpoint. In FY2018, the HTS Group set specific themes and relevant KPIs for each objective, based on which we are strengthening our initiatives using PDCA cycle since FY2019.

Four objectives



Review and Improvement: Information Disclosure and Communication

We review and improve our activities through disclosure of ESG information and dialogues with stakeholders based on objectives. By repeating a cycle of Basic CSR Policy, we will promote effective activities toward a resolution of social issues and facilitate integration of sustainability and management.

Contribution to SDGs

SDGs are 17 universal goals for the international community to be attained by 2030, and the HTS Group is fully aware of the importance of achieving the SDGs. Among 17 goals of SDGs, the following eight goals are especially relevant to our objectives. We will work to do our part in achieving these SDGs as we move into high gear to reach our objectives.

SDGs closely related to four objectives



SUSTAINABLE GOALS



Values created thr						
Business value	Social/Environmental value	Closely related SDGs				
larket cultivation with new usiness models eduction in business costs	Improvement of convenience Reduction in energy consumption Reduction in waste of raw materials	8 водения и иникана 11 водения и иникана 11 водения и иникана 12 водения и иникана 13 водения и иникана 14 водения и иникана 12 водения и иникана 12 водения и иникана 12 водения и иникана 13 водения и иникана 14 водения и иникана 15 водения и иникана 16 водения и иникана 17 водения и иникана 18 водения и иникана 18 водения и иникана 18 водения и иникана 18 водения и иникана 19 водения и иникана 10 водения и иникана				
eduction in business costs table business operations icrease in employee ngagement	 Solution of labor shortage Job creation for diverse human resources Reduction in transportation costs Traffic and road safety 	5 million and a subsection of a	Common in all objectives			
table business operations xpansion of business pportunities	Reduction in environmental load Disaster prevention and reconstruction support for local community	9 Serverse 11 Serverse 13 Serverse 10 Serverse	8			
eduction in business costs eduction in compliance costs	Reduction in environmental load	7 Attalant of				

Participation in International Initiatives

In 2020, the HTS Group signed the "UN Global Compact ("UNGC") advocated by the United Nations. The UNGC is a voluntary initiative to participate in creating a global framework for the sustainable growth. Participating companies and organizations are required to support the ten principles related to protection of human rights, elimination of unfair labour, response to environmental issues and anti-corruption, and take actions in their business

activities. To contribute to the realization of a sustainable society, the Group strives to comply with the ten principles by using various insights and good practice by participants for the implementation through Global Compact Network Japan, the local network of UNGC.



For details on sustainability, please visit our website. https://www.hitachi-transportsystem.com/en/profile/csr/ sustainability/



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Four Objectives of the HTS Group and Key Performance Indicators (KPIs)

Closely related SDGs	Objectives	Themes	Initiatives	KPIs	HTS Dome	estic Overseas	6 Achievements/progress in FY2020 and evaluation for FY2020 targets/plans		Targets/plans for FY2021	Reference
8 storerski Minister 11 sessenski 12 storerski 12 storerski 13 storerski 14 storerski 15 storerski 16 storerski 17 storerski 18 storerski 19 storerski 19 storerski 19 storerski 19 storerski 10 stor			Enhancement of logistics platform	Type of SSCV-Safety functions	• •		Enhanced the overall system performance by enhancing 7 types of functions such as vital signs alert		Enhance the overall system performance by enhancing 7 types of functions such as immediacy of alert for drivers	P31-32/Website
		(1) Promote total optimization of supply chain by making full use of advanced technologies		Increase of EC platform centers	•		Completed functional verification of Kasukabe EC Platform Center with a view to increasing EC platform centers		Expand the scope of business model for EC platform	Website
	Pursue Next-			Number of cases of manufacturing/sales control support (demand forecast)	• •		Conducted on-site PoC for the inventory and supply optimization solution (1case)/Introduced and developed the logistics forecasting tool at logistics sites (20 cases)	**	Expand the scope of proof of concept (PoC) for the inventory and supply optimization solution (2 cases) and introducing the logistics forecasting tool at logistics sites (30 cases: cumulative 50 cases)	P86/Website
	generation			Expansion of use case of blockchain technology	•		Completed development of hypothesis for trade operations and PoC for accelerating payment of transportation cost		Conduct hypothesis verification for trade operations and PoC for financial services for transportation and delivery	Website
	Industries and		Development of trainings that promptly meet business needs	Number of attendees of data scientist training course	•		Total 16 (cumulative 72)		Development of data scientists	P9/Website
17 Hattinicates	Lifestyles	(2) Respond to local logistics needs	Expansion of high-quality logistics services	Storage and transportation/delivery conforming to GDP Guidelines	• •		Opened East Japan II Medical DC/Enhanced quality assurance through internal audit/Conducted transport tests with a view to building transport network conforming to GDP	Not	Enhance functions of medical DCs, and expand transportation conforming to GDP	P86/Website
<u> </u>		and issues while further boosting response capability	Optimization/management of supply chains	On-site implementation of RFID system	•		Provided asset management solution service for experiential consumption using RFID system	subject to assessment	Consider on-site implementation of RFID system	P86/Website
		icsponse capability	Promotion of transportation of social infrastructure-related equipment	Transportation of social infrastructure-related equipment	•		Transported 3 finished subway cars from Japan to Vietnam	assessment	Complete the project to transport social infrastructure-related equipment	P86/Website
		(1) Secure safety in operation and transportation	Enhancement of occupational Health and Safety management	Workplace accident index/frequency rate, severity rate	•		Frequency rate: 0.78(0) Severity rate: 0.019(0) *Inside the parentheses are non-consolidated figures		Reduce frequency rate/severity rate by enhancing initiatives such as safety educations, safety caravan, and introduction of safety technology	P14, 85/Website
			Strengthening of transport safety management	Number of traffic accidents (those defined in Article 2 of the Transportation Safety Management Regulation)	• •	#1	Number of traffic accidents: None	XXX	Maintain zero traffic accidents each year by introducing SSCV and strengthening various safety activities	P85/Website
		(2) Minimize workload at logistics sites	Promotion of automation/labor saving in logistics centers	Expansion of the use of automated/labor-saving equipment	•		Implemented various automated/labor-saving equipment (e.g. AGV) in domestic and overseas logistics centers	Not subject to assessment	Expansion of the use of automated/labor-saving equipment	P45-46/Website
			Systematic development of female employees	Ratio of female managers	•		Ratio of female managers: 4.9%		Continue systematic development of female employees (ratio of female managers in FY2023: 10%)	P14, 87/Website
5 самая				Suggest various role models/career path and set up networking events with female managers	•		Participated in a career seminar organized by Hitachi, Ltd. for young female employees of the Hitachi Group		Hold rank-based trial training for female employees	Website
୍ରି			Support for career formulation of female employees	Manager-level training to encourage active participation of women in the workplace	•		Held a diversity seminar focusing on active participation of women by external lectures (approx. 1,000 attendees including online)		Continue to hold diversity seminars/Conduct trial training for superiors of female candidates for managers/assistant managers	P87/Website
8 ECHI MAN MA EDMAR DIRIVI	Enhance Occupational		Encouragement for male employees to take childcare leave	Rate of childcare leave taken by male employees	•		Rate of leave taken: 2.2%		Change male employees' mindset and create work environment that makes it easier for employees to take leave (Rate of leave taken in FY2023: 20%)	P87/Website
711	Safety and Productivity			Rate of childbirth leave for prospective fathers taken	•		Rate of leave taken: 15.6%		Change male employees' mindset and create work environment that makes it easier for employees to take leave	P87/Website
17 MENERE 2000	rioductivity	(3) Promote diversity of the workplace	Reduction of overtime hours	Measures to reduce overtime hours	• •		Reduced work hours by enhancing domestic group-wide initiatives such as to visualize achievements and follow up by executive meetings and by promoting working from home under the state of emergency (Average overtime in FY2020: 28.1h, a decrease of 0.5h year on year* ²)	**	Enhance group-wide initiatives such as to visualize achievements of the entire domestic group and follow up by executive meetings of each company	P87/Website
			Encouragement to take annual paid leave	Measures to take annual paid leave	•		Achieved zero violation of laws and regulations in the entire dornestic group by enhancing initiatives to encourage employees to take paid leave for more than 5 days (No. of days and rate of paid leave taken in FV2020: 16.7 days and 69.8%*)		Enhance group-wide initiatives such as to visualize achievements of the entire domestic group and follow up by executive meetings of each company	P87/Website
			Dialogue through Logistics OPEX	Number of OPEX designers developed (by FY2020) Number of participants in the Digital Dialogue Café* ³ (from FY2021)	•		Number of OPEX designers developed: cumulative 47		Dialogue through Logistics OPEX	P33-34/Website
		(1) Pursue high quality logistics service	Implementation of social contribution activities for local community	Activities based on the social contribution activity guideline	•				Continue and expand existing supports	P88/Website
			Enhancement of compliance framework	Measures to enhance compliance	•		Conducted various education and compliance meetings as planned to spread the HTS Group Code of Conduct among employees		Implement measures to enhance compliance	P71/Website
	3 Ensure 4 Excellent Quality and Resilience		Boosting information security level/	Rate of attendance for information security training course	•		Attendance rate: 100%		Rate of attendance for information security training course:100%	P71/Website
			management structure	Rate of targeted threat emails for simulation trainings opened	•		Open rate: 9.6%	**	Rate of targeted threat emails for simulation trainings opened: less than 5%	P71/Website
			Strengthening of BCP system	Number of disaster response training implemented	Implemented once in Hokuriku area while taking measures to prevent the spread of COVID-19	^ ^	Implement disaster prevention training	P88/Website		
			Suchgarching of Der System	Overseas BCP Caravan			Canceled to prevent the spread of COVID-19		Consider implementation of overseas BCP Caravan (group company in Turkey)	P88/Website
			Enhancement of domestic and overseas procurement compliance	Procurement compliance education to those engaging in procurement in Japan and overseas	•		Provided procurement compliance education to those engaging in procurement in 19 domestic companies and 35 overseas companies		Enhance and continue to provide procurement compliance education to those engaging in procurement in Japan and overseas	P71/Website
		(2) Consideration for disposal and emission	Reduction of air pollutants	Ownership ratio of vehicles in compliance with environmental standards	•		Eco-friendly vehicle ownership ratio: 100% Ownership ratio of the advanced eco-friendly vehicles: 97%		Eco-friendly vehicle ownership ratio:100% Ownership ratio of the advanced eco-friendly vehicles: 99%	P83/Website
13 Janes				Recycling rate	•		Recycling rate: 99.0%		Recycling rate: 99.0%	P83/Website
			Promotion of resource recycling	Number of non-compliance with environmental laws and regulations	•		Number of non-compliance with environmental laws and regulations: 0		Number of non-compliance with environmental laws and regulations: 0	Website
17 FORTBEESINGS				Reduction of water consumption intensity per floor space	•		Intensity: down 6.1% year on year	~ ~	Reduce intensity: down 1% from FY2020	Website
88				Green purchasing rate	•		Purchasing rate: 87.6%		Green purchasing rate: 85%	Website
			Protection of forest timber resources	Rate of reducing copy paper consumption	•		Reduction rate: $\pm 0\%$ year on year		Rate of reducing copy paper consumption: down 1% from FY2020	Website
		(3) Contribution to disaster recovery assistance	Strengthening of BCP system	Dissemination of behavioral standard in the event of a disaster to employees	•		Distributed "Emergency Handbook" to all domestic group employees	***	Disseminate "Disaster Initial Response Manual"	Website
			Implementation of social contribution activities for local community	Activities based on the social contribution activity guideline	•		Continued supports in 3 areas and initiated new supports in 2 areas based on the social contribution activity guideline	* * *	Continue and expand existing supports	P88/Website
				Number of sites with LED lighting fixtures	•		Number of sites: 24		Install LED in all the Group sites by FY2022	P84/Website
T mener Second		(1) Increase energy efficiency	Reduction of electricity consumption in "buildings"	Reduction of electricity consumption per floor space (intensity) in "buildings"	•		Reduction rate: down 8.3% from FY2018		Electricity consumption per floor space in "buildings": down 1.76% from FY2020	Website
				Number of sites subjected to energy-saving inspections	•		Number of sites: 169		Conduct energy-saving inspections	Website
			Increase of vehicle fuel efficiency	Increase of vehicle fuel efficiency by vehicle type	•		Vehicle fuel efficiency: down 2.3% from FY2018		Increase of vehicle fuel efficiency by vehicle type: up 1.76 % from FY2020	P83/Website
			Promotion of introducing double-trailer trucks	Support of introducing double-trailer trucks	•		Continued operation between Shizuoka and Kyoto prefectures	**	Continue operation of double-trailer trucks	Website
			Promotion of joint use of logistics and transportation equipment/facilities	Joint use of logistics and transportation equipment/facilities	•		Carried out logistics operation of multiple EC business operators at Kasukabe EC Platform Center		Expand the scope of shared use of logistics facilities and transport equipment/facilities	P84/Website
			Development of new customers/routes for modal shift	Development of new customers/routes	•		Transported industrial equipment, etc. from Chiba Prefecture to various locations in Japan by using 12-foot containers		Expand the scope of and enhance modal shift	Website
	Realize Decarbonized Business Processes		Promotion of streamlining transportation through establishing platform and integrated delivery sites, etc.	New shared transportation	• •		Opened a joint terminal "Mito Transport Center" in Ibaraki Prefecture in February/Expanded the scope of existing initiatives		Expand streamlining of transportation range through establishing platform, integrating delivery sites, and container round use, etc.	P32, 84/Website
		(2) Introduce renewable energy	Shift to eco-friendly vehicles with better environmental	Maintenance of 100% ownership ratio of eco-friendly vehicles	•		Maintained 100% ownership ratio of eco-friendly vehicles since the end of FY2016		Maintenance of 100% ownership ratio of eco-friendly vehicles	P83/Website
			performance	Ownership ratio of the advanced eco-friendly vehicles	•		Ownership ratio of the advanced eco-friendly vehicles: 97%	**	Ownership ratio of the advanced eco-friendly vehicles: 99%	P83/Website
			Ongoing eco-friendly driving training	Eco-friendly driving training in each site	•		Cancelled group trainings to prevent the spread of COVID-19		Implement eco-friendly driving training in each site	Website
		(3) Strengthen environmental management	Performance of internal environmental audit	Performance of internal environmental audit	•		Performed internal environmental audit in 84 domestic group sites		Perform periodic internal environmental audit	P79/Website
			Development of voluntary environmental activities in each site	Promotion of environmental activities in each site	•		Number of sites: 184		Development of voluntary environmental activities in each site	Website
			Review of the environmental management system	Consideration of the design of the environmental management system	•		Started new operation of the industrial waste management system		Improve vehicle management system	Website
			Enhancement of overseas environmental management	Identification of key environmental laws and holding of global environment meetings			Conducted a survey on Australia, Philippines, Vietnam, and Hong Kong/Held two Environment Officers Meetings		Identify key environmental laws of all relevant countries and regions, and hold Overseas Environment Officers Meetings	P79/Website
			Promotion of continuous improvement by the environmental management system	Continuous implementation of "Eco Stage 2" obtained by the head office to other domestic offices	•		Renewed certification since FY2017/Hitachi Transport System Central Japan Co., Ltd. renewed its certification acquired in FY2019	***	Renew and continue implementation of "Eco Stage 2" obtained by the head office and Hitachi Transport System Central Japan Co., Ltd. to other domestic offices	P79/Website
			Promotion of employees' understanding through education and enlightenment activities to raise their environmental awareness	Attendance rate of environmental e-learning courses	•		Attendance rate: 99.5%		Attendance rate of environmental e-learning courses: 99%	Website
				Communicate environmental-related information to employees	•		Reported environmental activities in the Group magazine/Shared environment-related information at executive management meetings		Communication of environmental-related information to employees	Website
	1			Clean-up activities outside the Company and the light-down campaign	• •		Implemented in each site at a different timing from the HTS Group Environment Month due to the spread of COVID-19		Clean-up activities outside the Company and the light-down campaign	Website
			-	cicali ap activities outside the company and the light down campaign		-			cian ap activities outside the company and the light down campaign	Trebbite

*1 Covers 13 group companies: Hitachi Transport System East Japan Co., Ltd., Hitachi Transport System Kanto Co., Ltd., Hitachi Transport System Keropolitan Co., Ltd., Hitachi Transport System South Kanto Co., Ltd., Hitachi Transport System Central Japan Co., Ltd., Hitachi Transport System West Japan Co., Ltd., Hitachi Transport System Kyushu Co., Ltd., and Hitachi Transport Direx Co., Ltd., VANTEC CORPORATION, VANTEC EAST LOGISTICS CORPORATION, VANTEC CENTRAL LOGISTICS CORPORATION, VANTEC KYUSHU LOGISTICS CORPORATION, and TOKIWA KAIUN COMPANY LIMITED. *2 Actual results of Hitachi Transport System, Ltd. only *3 Dialogue Café: Place to develop human resources who can lead the communication at workplace

★★★ : Achieved the target/plan for FY2020, showing results ★★ : Almost achieved the target/plan for FY2020, showing some results ★ : Failed to achieve the target/plan for FY2020, not showing results

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