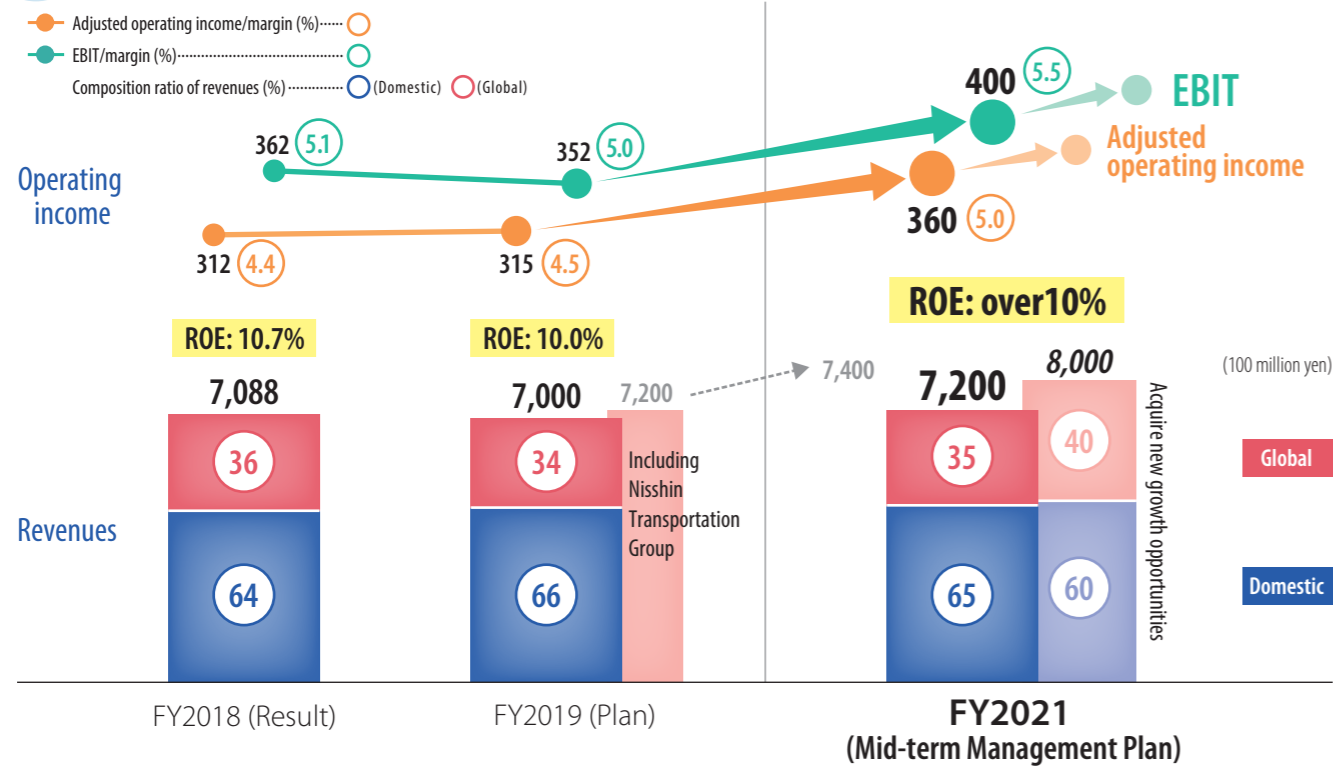
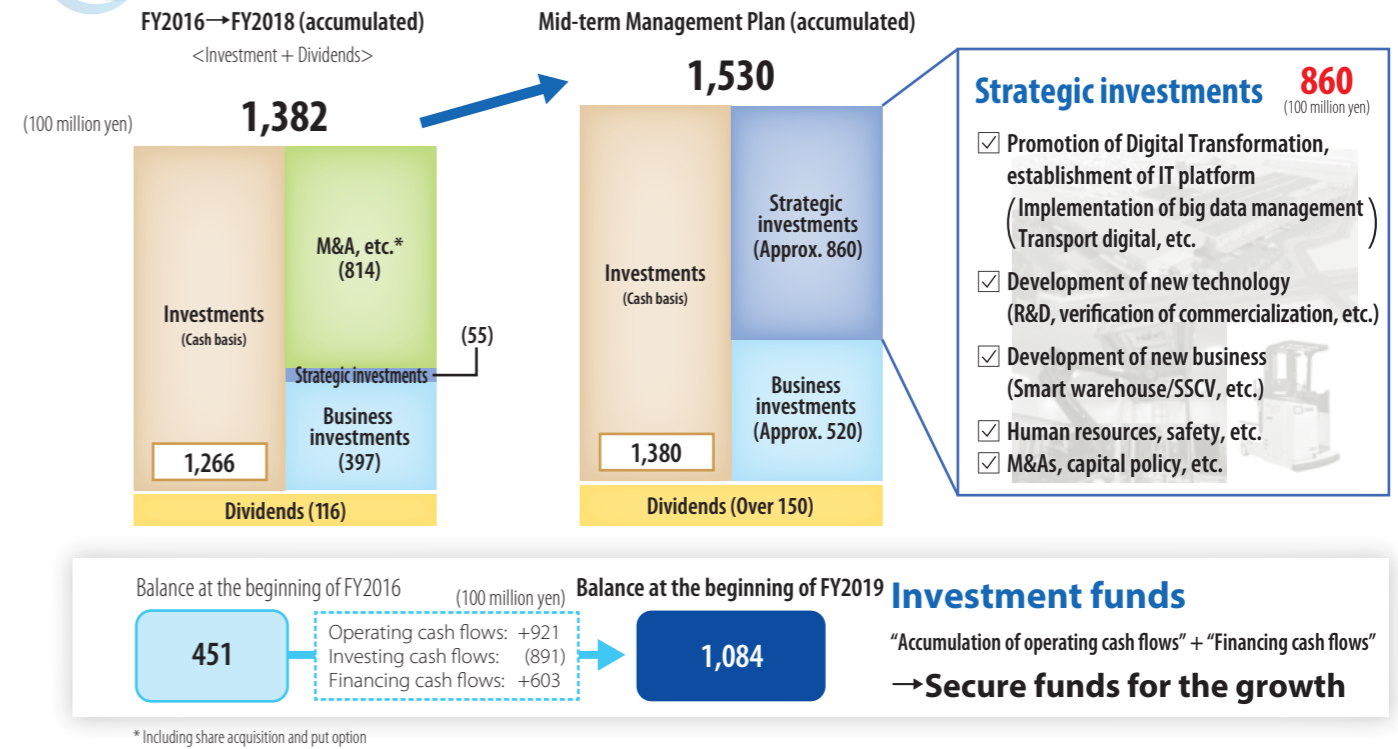


Special Feature 1 Mid-term Management Plan – LOGISTEED 2021 –

Numerical Targets



Strategic Investment for Change and Evolution into “LOGISTEED”

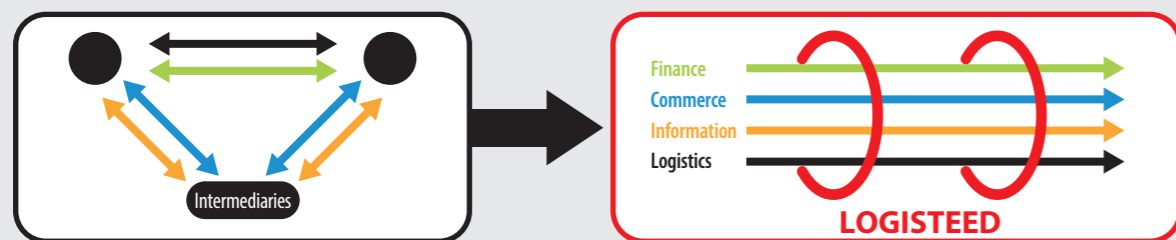


Priority Measures

Change and Evolution toward LOGISTEED

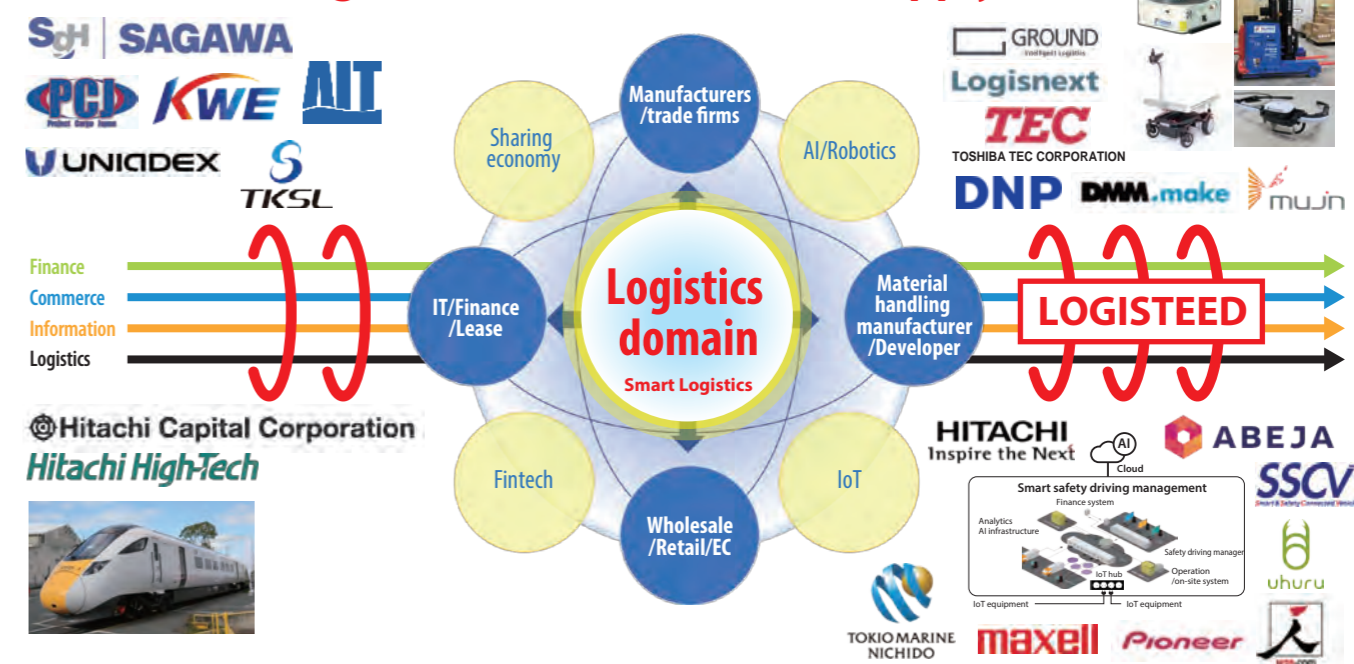
- Build a solid core domain (Smart Logistics)
- Collaborative innovation strategy aiming at further expansion of domains
- Supply chain based on and originating from Logistics
 - ✓ Digital transformation × Business
 - ✓ Logistics “Gemba” power × Platform
- Succession of hands-on approach
- Environment/Society/Governance

Consolidate four flows through LOGISTEED



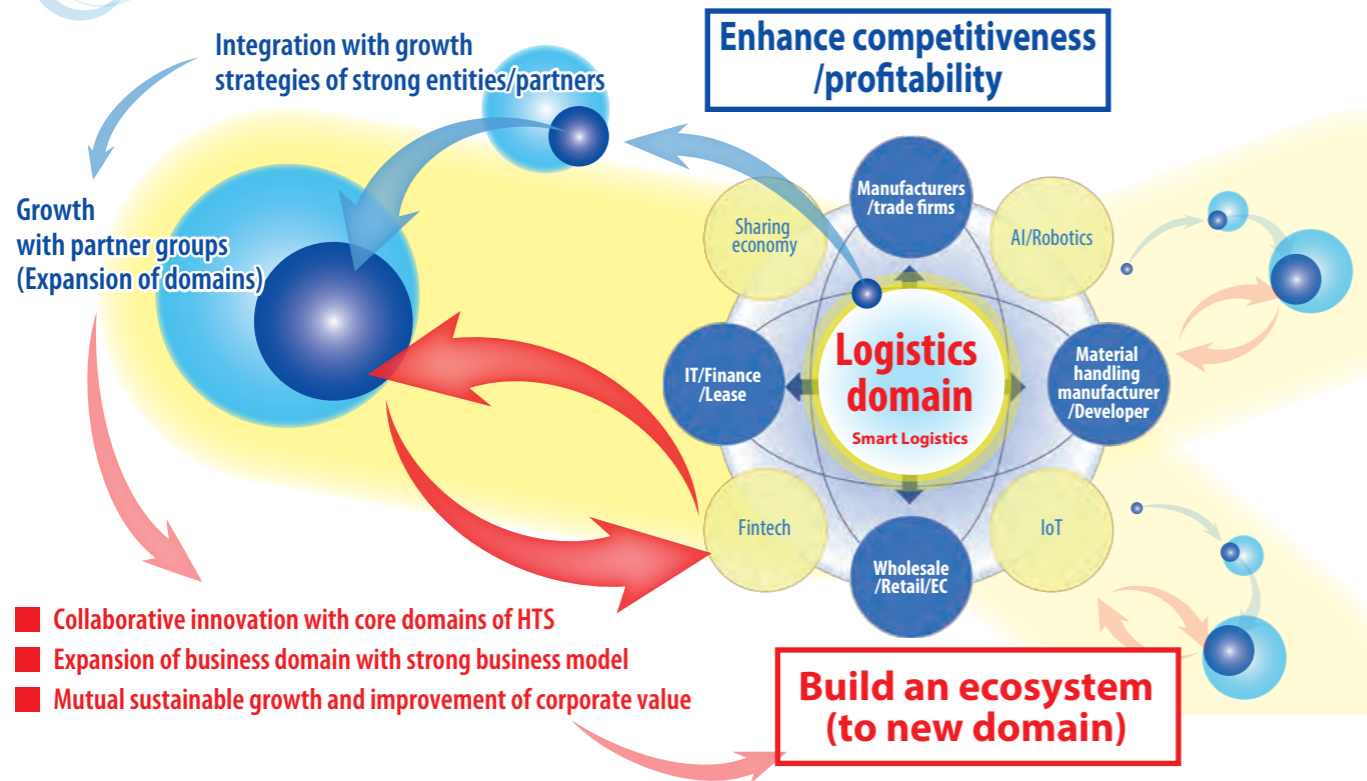
Future Vision: Global Supply Chain Solutions Provider

Integrate four flows for better supply chain

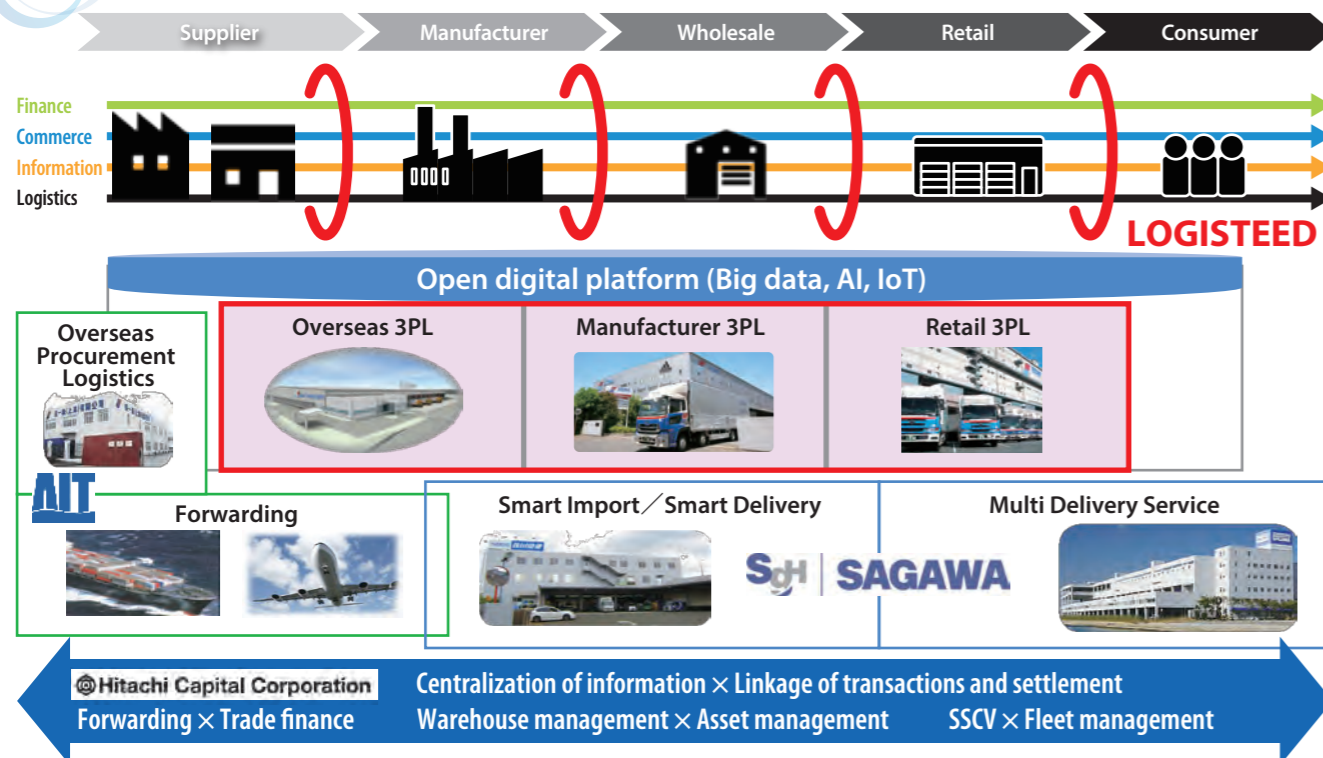


Initiatives to Enhance the Core Domain/Acquire New Growth Opportunities

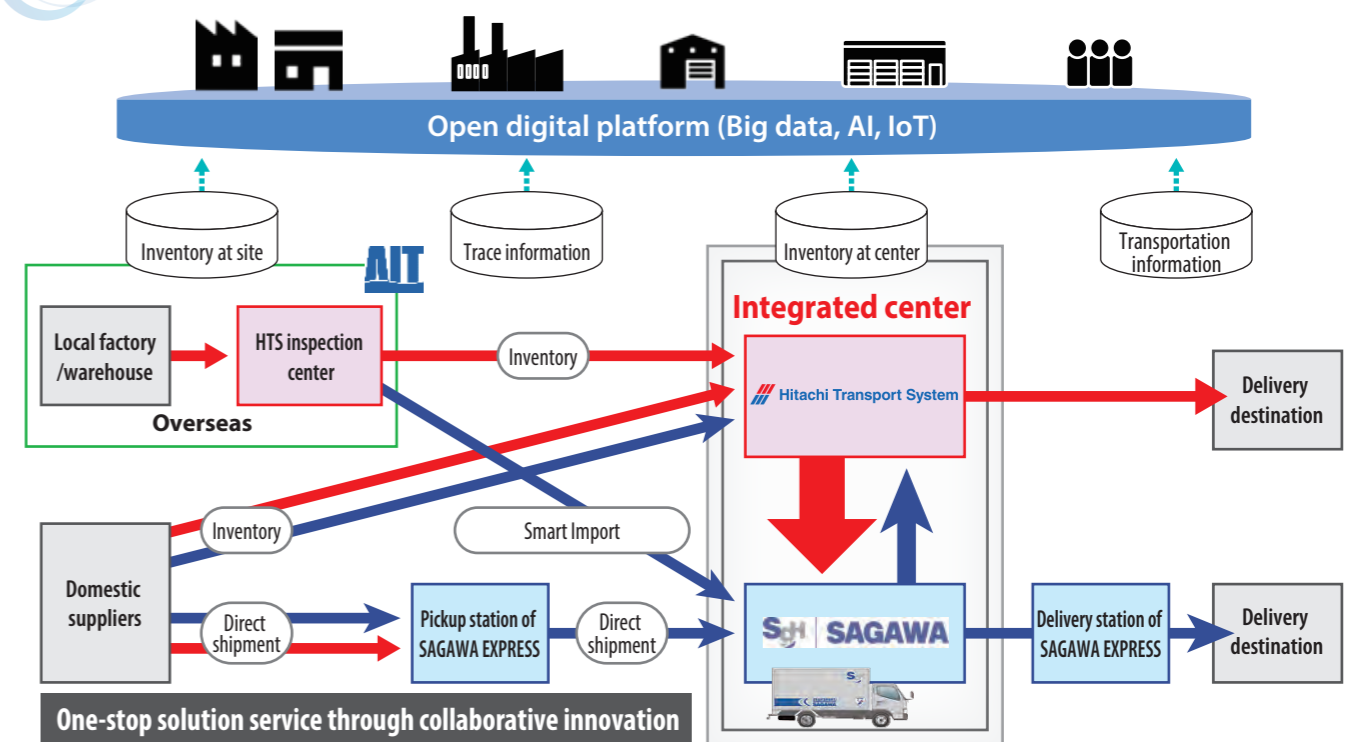
From Enhancing the Core Domain to Ecosystem



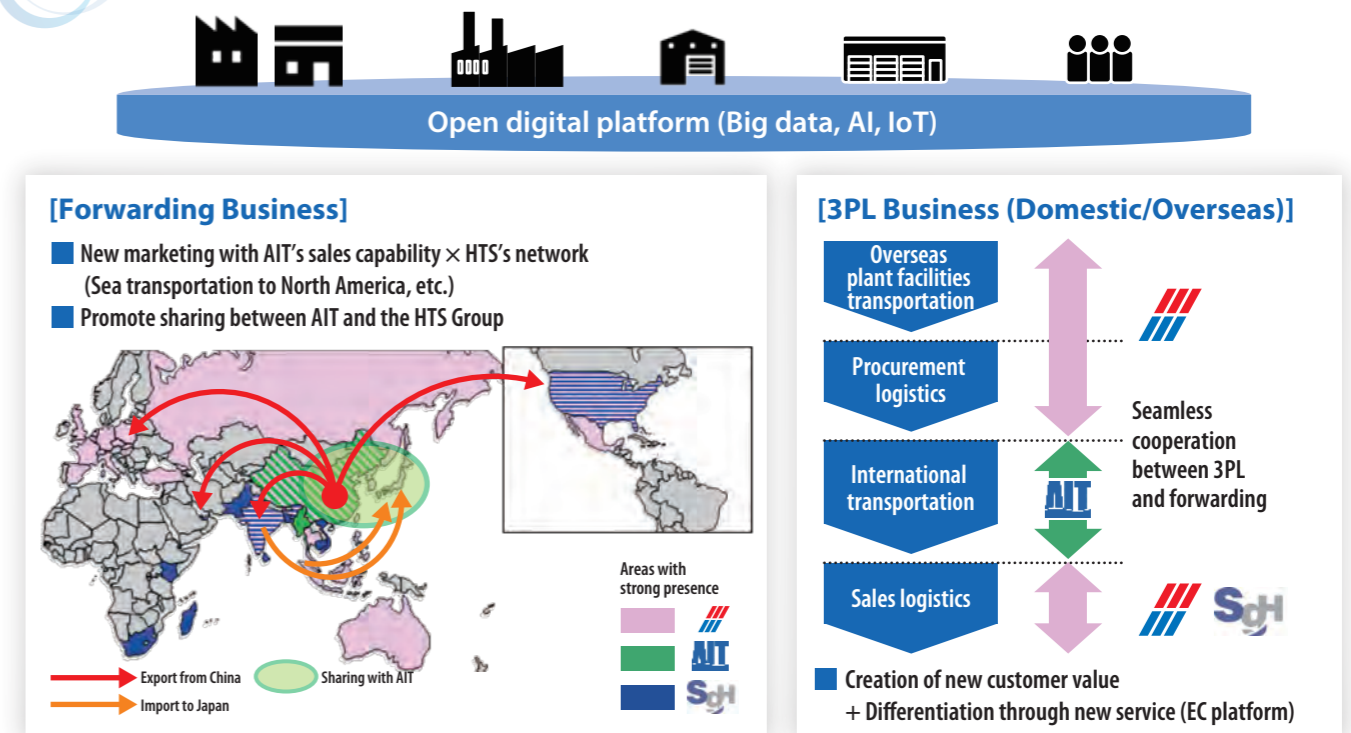
Design Supply Chain Based on and Originating from the Logistics Domain



Collaborative Innovation Strategy with SG Holdings

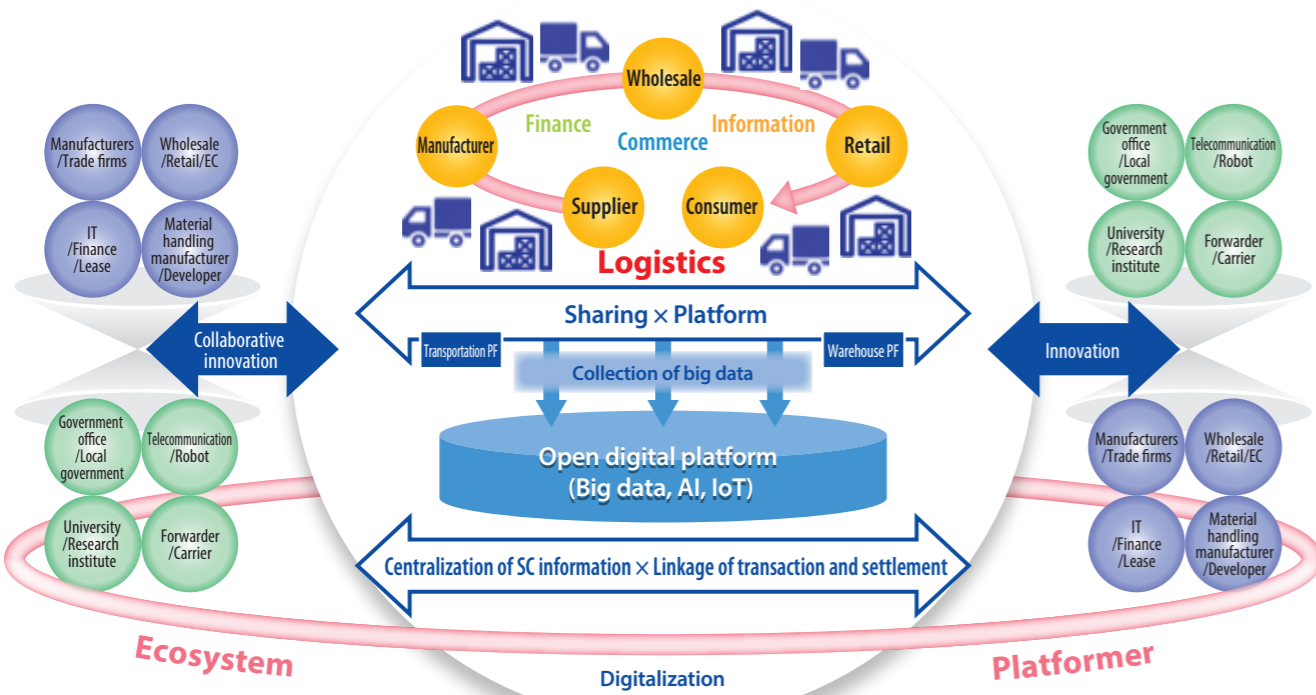


Collaborative Innovation Strategy with AIT



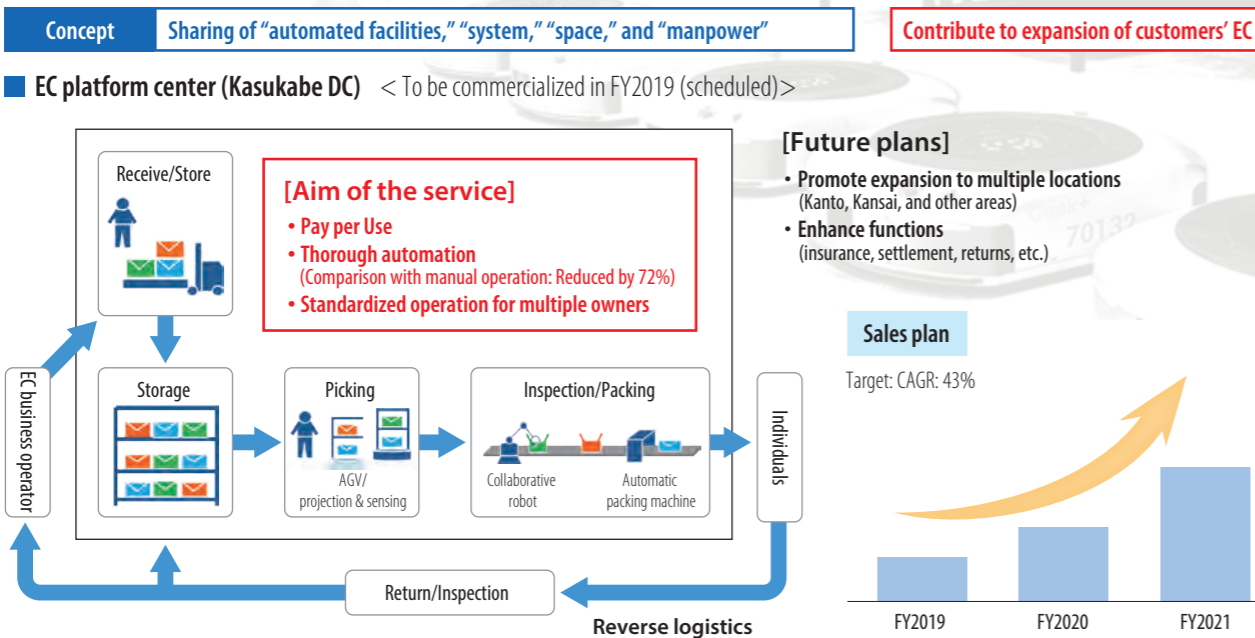
Initiatives to Enhance the Core Domain/Acquire New Growth Opportunities

Resolve Social Issues with Innovation → New Growth Opportunities



EC Platform (Evolution of Smart Warehouse)

— Expand “Logistics ‘Gemba’ power × Platform” through digitalization —



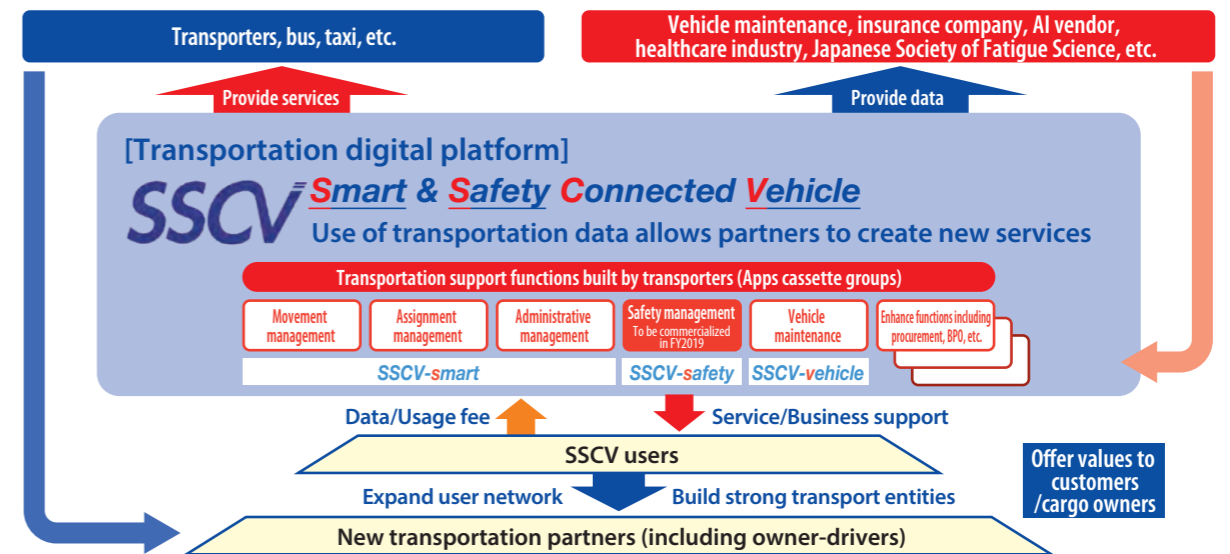
EC platform (Japanese version only): <http://www.hitachi-transportssystem.com/jp/swh/>

Platform for Safety and Security **SSCV**

— Protect drivers from car accidents by making full use of IoT technology and support small- and medium-sized transport partners —

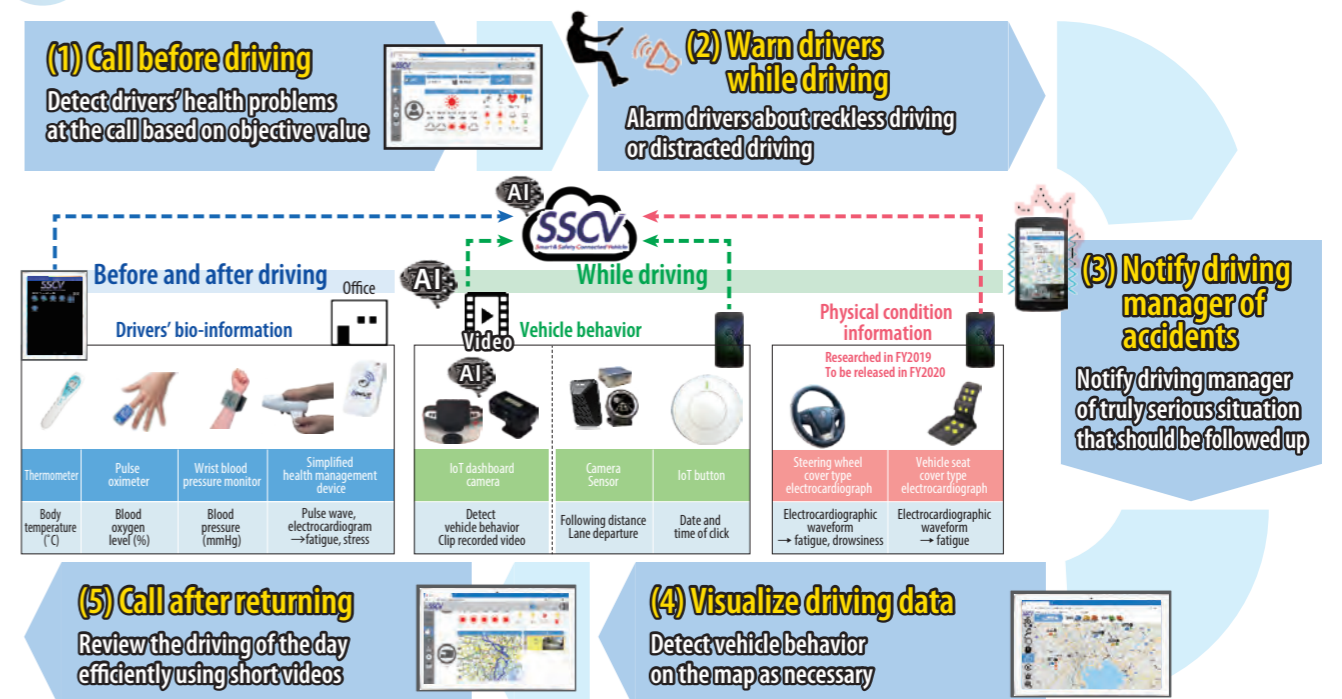
“SSCV-safety (safety management)” to be commercialized in FY2019.

Integrate “SSCV-smart (vehicle movement/assignment/administrative management)” and “SSCV-vehicle (vehicle maintenance)” to establish a transportation digital platform



SSCV (Japanese version only): <http://www.hitachi-transportssystem.com/jp/sscv/>

SSCV-safety Service Lineup



Details of the Mid-term Management Plan are available at the Company's website. <http://www.hitachi-transportssystem.com/en/ir/library/presentations/2019.html>