ESG Data

	LOGISTEED	Scope Domestic group	Overseas group	FY2020	FY2021	FY2022	FY2023	FY2024
Environment								
Environmental Management								
Coverage rate of the environment management system (ISO14001 or equivalent environment management system certification)	•	•	•	45.9%	45.2%	44.1%	47.0%	52.9%
Japan	•	•				ent to ISO14001) and im		
Overseas Number of non-compliance with environmental laws and			•	3.6%	4.0%	4.4%	9.3%	12.6%
regulations(environmental compliance)	•			0	0	0	0	0
Attendance rate of environmental e-learning courses	•	•		99.5%	99.0%	87.3%	89.0%	88.4% *
Greenhouse Gas (GHG)				Madal shift to	Madal shift to see	Madal shift to see	Madel shift to see	Madal shift to
Reduction in CO ₂ emissions achieved via modal shift (compared to truck transport)*1	•	•		Modal shift to railway transport for imported foods from Kanagawa Prefecture to other areas in Japan -71.5%	Modal shift to sea transport for hygiene materials from Hyogo Prefecture to Kyushua*2 pprox. -60%	Modal shift to sea transport for cosmetics from Kanagawa Prefecture to Saga Prefecture*3 -71.1%	Modal shift to sea transport for automobile parts from Fukuoka Prefecture to Aichi Prefecture -57.7%	Modal shift to railway transport for toiletry products from Saitama Prefecture to Hokkaido -70.5%
Total GHG emissions (Scope 1) (t-CO ₂)	•	•	•	_	187,791	214,858	241,044	262,523
Japan	•	•		40,669	40,519	40,641	41,267	50,568
Overseas			•	_	147,272	174,217	199,777	211,955
Total GHG emissions (Scope 1&2) (t-CO ₂)	•	•	•	_	278,297	297,175	315,509	337,506
Japan	•	•		112,995	110,616	103,957	97,091	100,359
Overseas			•		167,681	193,218	218,418	237,147
Total GHG emissions (Scope 3) (t-CO ₂) (Japan only)	•	•		496,788	513,312	590,518	512,363	561,088*
Air/Chemicals				Cinco 1000 um numbro	ad anh tha unhiolae aguin	ped with measures agains	t NOv and COv to assessive	ith amission regulations
Emissions of NOx, SOx and other significant air emissions	_	•		Since 1992, we purchas	eu only trie verticies equip	peu wii i measures agains	i NOX and SOX to comply v	viu i erriissiori regulauoris.
Total energy input/consumption (amount used) (GJ)		•		2,327,399	2.218.798	2.106.281	1,898,092	1.949.104*
Waste/Recycling				2,021,000	2,210,730	2,100,201	1,090,092	1,545,104 *
Total waste emissions (t)		•		29,533	32,245	32.232	32,286	32,744*
Reduction target for copy paper consumption [Reduction of resource use]	•	•		YoY: -1%	YoY: -1%	YoY: -1%	YoY: -1%	YoY: -1% *
Results of copy paper consumption [Reduction of resource use]	•	•		YoY: ±0%	YoY: -4.7%	YoY: -5.9%	YoY: +4.4%	YoY: +11.4%*
Recycling rate target [waste reduction]	•	•		99%	99%	99%	99%	99%*
Actual recycling rate [waste reduction]	•	•		99%	99%	99%	99%	99%*
Amount of non-recycled waste (t)	•	•		323	278	288	338	382★
Amount of recycled waste (recycled amount: total) (t)	•	•		29,124	31,928	31,911	31,900	32,363 *
Emissions of hazardous waste (total volume) (t)	•	•		Although we do not keep tra properly in accordance with		CB, other waste oil and pollut	ed mud because their amoun	t is low, we manage them
Green Purchasing				,				
Green purchasing rate	•	•		87.6%	82.0%	79.4%	78.6%	79.3%*
Water								
Input of water resources (m³)	•	•		306,770	295,018	296,229	303,338	289,179*
Social								203,173*
Employee Basic Data								209,179*
			I					209,179*
Number of employees (excluding senior employees, part-time or temporary employees)				1,328	1,224	1,199	891	881
Number of employees (excluding senior employees, part-time or temporary employees) Male	•			1,328 1,056	1,224 963	1,199 920	891 671	
temporary employees)								881
temporary employees) Male Female Total personnel*4	•			1,056 272 43,729	963 261 45,681	920 279 46,755	671 220 46,916	881 671 210 56,227
temporary employees) Male Female Total personnel** (Senior employees, part-time or temporary employees)	•	•	•	1,056 272 43,729 (21,047)	963 261 45,681 (22,763)	920 279 46,755 (22,743)	671 220 46,916 (22,715)	881 671 210 56,227 (26,800)
temporary employees) Male Female Total personnel** (Senior employees, part-time or temporary employees) Japan	•	•		1,056 272 43,729 (21,047) 28,671	963 261 45,681 (22,763) 29,868	920 279 46,755 (22,743) 29,561	671 220 46,916 (22,715) 28,615	881 671 210 56,227 (26,800) 34,564
temporary employees) Male Female Total personnel** (Senior employees, part-time or temporary employees) Japan Overseas	•		•	1,056 272 43,729 (21,047) 28,671 15,058	963 261 45,681 (22,763) 29,868 15,813	920 279 46,755 (22,743) 29,561 17,194	671 220 46,916 (22,715) 28,615 18,301	881 671 210 56,227 (26,800) 34,564 21,663
temporary employees) Male Female Total personnel** (Senior employees, part-time or temporary employees) Japan Overseas Average age (full-time employees) (years old)	•			1,056 272 43,729 (21,047) 28,671 15,058 42.6	963 261 45,681 (22,763) 29,868 15,813 42.9	920 279 46,755 (22,743) 29,561 17,194 43.2	671 220 46,916 (22,715) 28,615 18,301 42.6	881 671 210 56,227 (26,800) 34,564 21,663 42.6
temporary employees) Male Female Total personnel** (Senior employees, part-time or temporary employees) Japan Overseas Average age (full-time employees) (years old) Average service years (full-time employees) (years)	•			1,056 272 43,729 (21,047) 28,671 15,058	963 261 45,681 (22,763) 29,868 15,813	920 279 46,755 (22,743) 29,561 17,194	671 220 46,916 (22,715) 28,615 18,301 42.6	881 671 210 56,227 (26,800) 34,564 21,663
temporary employees) Male Female Total personnel** (Senior employees, part-time or temporary employees) Japan Overseas Average age (full-time employees) (years old)	•			1,056 272 43,729 (21,047) 28,671 15,058 42.6	963 261 45,681 (22,763) 29,868 15,813 42.9	920 279 46,755 (22,743) 29,561 17,194 43.2	671 220 46,916 (22,715) 28,615 18,301 42.6	881 671 210 56,227 (26,800) 34,564 21,663 42.6
temporary employees) Male Female Total personnel** (Senior employees, part-time or temporary employees) Japan Overseas Average age (full-time employees) (years old) Average service years (full-time employees) (years) Employee turnover (number of employees) (full-time employees only, excludes retirees, and employees	•			1,056 272 43,729 (21,047) 28,671 15,058 42.6 19.8	963 261 45,681 (22,763) 29,868 15,813 42.9 20.0	920 279 46,755 (22,743) 29,561 17,194 43.2 20.1	671 220 46,916 (22,715) 28,615 18,301 42.6 19.4 (notuding second career support system: 290) (including second career (including second career support system: 290)	881 671 210 56,227 (26,800) 34,564 21,663 42.6 19.3
temporary employees) Male Female Total personnel** (Senior employees, part-time or temporary employees) Japan Overseas Average age (full-time employees) (years old) Average service years (full-time employees) (years) Employee turnover (number of employees) (Full-time employees only, excludes retirees, and employees transferring to group companies) Turnover rate (full-time employees only, No. of employees left/No. of employees at the beginning of FY x 100)	•			1,056 272 43,729 (21,047) 28,671 15,058 42.6 19.8	963 261 45,681 (22,763) 29,868 15,813 42.9 20.0	920 279 46,755 (22,743) 29,561 17,194 43.2 20.1	671 220 46,916 (22,715) 28,615 18,301 42.6 19.4 67 (ncluding second career support system: 290) 3.7%	881 671 210 56,227 (26,800) 34,564 21,663 42.6 19.3
temporary employees) Male Female Total personnel** (Senior employees, part-time or temporary employees) Japan Overseas Average age (full-time employees) (years old) Average service years (full-time employees) (years) Employee turnover (number of employees) (Full-time employees only, excludes retirees, and employees transferring to group companies) Turnover rate (full-time employees only, No. of employees left/No. of employees at the beginning of FY x 100)	•			1,056 272 43,729 (21,047) 28,671 15,058 42.6 19.8	963 261 45,681 (22,763) 29,868 15,813 42.9 20.0	920 279 46,755 (22,743) 29,561 17,194 43.2 20.1	671 220 46,916 (22,715) 28,615 18,301 42.6 19.4 (notuding second career support system: 290) (including second career (including second career support system: 290)	881 671 210 56,227 (26,800) 34,564 21,663 42.6 19.3
temporary employees) Male Female Total personnel* (Senior employees, part-time or temporary employees) Japan Overseas Average age (full-time employees) (years old) Average service years (full-time employees) (years) Employee turnover (number of employees) (Full-time employees only, excludes retirees, and employees transferring to group companies) Turnover rate (full-time employees only, No. of employees left/No. of employees at the beginning of FY x 100) Diversity	•			1,056 272 43,729 (21,047) 28,671 15,058 42.6 19.8 31	963 261 45,681 (22,763) 29,868 15,813 42.9 20.0 41 2.1%	920 279 46,755 (22,743) 29,561 17,194 43.2 20.1 59 3.1%	671 220 46,916 (22,715) 28,615 18,301 42.6 19.4 (60,000 second career support system: 290) 3.7% (including second career support system: 15.9%)	881 671 210 56,227 (26,800) 34,564 21,663 42.6 19.3 47
temporary employees) Male Female Total personnel** (Senior employees, part-time or temporary employees) Japan Overseas Average age (full-time employees) (years old) Average service years (full-time employees) (years) Employee turnover (number of employees) (Full-time employees only, excludes retirees, and employees transferring to group companies) Turnover rate (full-time employees only, No. of employees left/No. of employees at the beginning of FY x 100) Diversity Ratio of female new graduates hired	•	•		1,056 272 43,729 (21,047) 28,671 15,058 42.6 19.8 31 1.6%	963 261 45,681 (22,763) 29,868 15,813 42.9 20.0 41 2.1% Joined on April 1, 2022; 36.8% Joined on April 1,	920 279 46,755 (22,743) 29,561 17,194 43.2 20.1 59 3.1%	671 220 46,916 (22,715) 28,615 18,301 42.6 19.4 (ncluding second career support system: 290) 3.7% (ncluding second career support system: 15.9%) Joined on April 1, 2024: 20.0%	881 671 210 56,227 (26,800) 34,564 21,663 42.6 19.3 47 3.0%
temporary employees) Male Female Total personnel** (Senior employees, part-time or temporary employees) Japan Overseas Average age (full-time employees) (years old) Average service years (full-time employees) (years) Employee turnover (number of employees) (full-time employees only, excludes retirees, and employees transferring to group companies) Turnover rate (full-time employees only, No. of employees left/No. of employees at the beginning of FY x 100) Diversity Ratio of female new graduates hired	•	•		1,056 272 43,729 (21,047) 28,671 15,058 42.6 19.8 31 1.6% Joined on April 1, 2021: 50.0% Joined on April 1, 2021: 48.3%	963 261 45,681 (22,763) 29,868 15,813 42.9 20.0 41 2.1% Joined on April 1, 2022: 36.8% Joined on April 1, 2022: 40.5%	920 279 46,755 (22,743) 29,561 17,194 43.2 20.1 59 3.1%	671 220 46,916 (22,715) 28,615 18,301 42.6 19.4 (ncluding second career support system: 15.9%) Joined on April 1, 2024: 20.0% Joined on April 1, 2024: 36.9%	881 671 210 56,227 (26,800) 34,564 21,663 42.6 19.3 47 3.0% Joined on April 1, 2025: 28.6% Joined on April 1, 2025: 42.3%*
temporary employees) Male Female Total personnel** (Senior employees, part-time or temporary employees) Japan Overseas Average age (full-time employees) (years old) Average service years (full-time employees) (years) Employee turnover (number of employees) (Full-time employees only, excludes retirees, and employees transferring to group companies) Turnover rate (full-time employees only, No. of employees left/No. of employees at the beginning of FY x 100) Diversity Ratio of female new graduates hired Ratio of female new graduates hired Numbers of female managers (persons) Ratio of female managers Number of female assistant managers (persons)		•		1,056 272 43,729 (21,047) 28,671 15,058 42.6 19.8 31 1.6% Joined on April 1, 2021: 50.0% Joined on April 4, 2021: 48.3% 4.9% 71	963 261 45,681 (22,763) 29,868 15,813 42.9 20.0 41 2.1% Joined on April 1, 2022: 36.8% Joined on April 1, 2022: 40.5% 41 5.5% 77	920 279 46,755 (22,743) 29,561 17,194 43.2 20.1 59 3.1% Joined on April 1, 2023: 24.3% Joined on April 2023: 40.4% 52 6.9%	671 220 46,916 (22,715) 28,615 18,301 42.6 19.4 (noluding second career support system: 15.9%) Joined on April 1, 2024: 20.0% Joined on April 1, 2024: 36.9% 51 7.3%	881 671 210 56,227 (26,800) 34,564 21,663 42.6 19.3 47 3.0% Joined on April 1, 2025: 28.6% Joined on April 1, 2025: 42.3% 47 6.9% 84
temporary employees) Male Female Total personnel** (Senior employees, part-time or temporary employees) Japan Overseas Average age (full-time employees) (years old) Average service years (full-time employees) (years) Employee turnover (number of employees) (Full-time employees only, excludes retirees, and employees transferring to group companies) Turnover rate (full-time employees only, No. of employees left/No. of employees at the beginning of FY x 100) Diversity Ratio of female new graduates hired Numbers of female managers (persons) Ratio of female assistant managers (persons) Ratio of female assistant managers		•		1,056 272 43,729 (21,047) 28,671 15,058 42.6 19.8 31 1.6% Joined on April 1, 2021: 50.0% Joined on April 1, 2021: 48.3% 4.9% 71 13.1%	963 261 45,681 (22,763) 29,868 15,813 42.9 20.0 41 2.1% Joined on April 1, 2022: 36.8% Joined on April 1, 2022: 40.5% 41 5.5% 77 14.3%	920 279 46,755 (22,743) 29,561 17,194 43.2 20.1 59 3.1% Joined on April 1, 2023: 24.3% Joined on April 2023: 40.4% 52 6.9% 83 15.8%	671 220 46,916 (22,715) 28,615 18,301 42.6 19.4 (notuding second career support system: 290) 3.7% (notuding second career support system: 15.9%) Joined on April 1, 2024: 20.0% Joined on April 1, 2024: 36.9% 51 7.3% 77 17.5%	881 671 210 56,227 (26,800) 34,564 21,663 42.6 19.3 47 3.0% Joined on April 1, 2025: 28.6% Joined on April 1, 2025: 42.3% 47 6.9% 84 20.6%
temporary employees) Male Female Total personnel** (Senior employees, part-time or temporary employees) Japan Overseas Average age (full-time employees) (years old) Average service years (full-time employees) (years) Employee turnover (number of employees) (Full-time employees only, excludes retirees, and employees transferring to group companies) Turnover rate (full-time employees only, No. of employees left/No. of employees at the beginning of FY x 100) Diversity Ratio of female new graduates hired Numbers of female managers (persons) Ratio of female assistant managers (persons) Ratio of female assistant managers Number of foreign employees (persons)		•		Joined on April 1, 2021: 48.3% Joined on April 1, 2021: 48.3% Joined on April 1, 3021: 48.3% Joined on April 1, 4021: 48.3%	963 261 45,681 (22,763) 29,868 15,813 42.9 20.0 41 2.1% Joined on April 1, 2022: 36.8% Joined on April 1, 2022: 40.5% 41 5.5% 77 14.3% 40	920 279 46,755 (22,743) 29,561 17,194 43.2 20.1 59 3.1% Joined on April 1, 2023: 24.3% Joined on April 1, 2023: 24.3% 52 6.9% 83 15.8%	671 220 46,916 (22,715) 28,615 18,301 42.6 19.4 (10,014 10,016	881 671 210 56,227 (26,800) 34,564 21,663 42.6 19.3 47 3.0% Joined on April 1, 2025: 28.6% 47 6.9% 84 20.6% 37
temporary employees) Male Female Total personnel** (Senior employees, part-time or temporary employees) Japan Overseas Average age (full-time employees) (years old) Average service years (full-time employees) (years) Employee turnover (number of employees) (Full-time employees only, excludes retirees, and employees transferring to group companies) Turnover rate (full-time employees only, No. of employees left/No. of employees at the beginning of FY x 100) Diversity Ratio of female new graduates hired Numbers of female managers (persons) Ratio of female assistant managers (persons) Ratio of female assistant managers Number of foreign employees (persons) Ratio of foreign employees		•		Joined on April 1, 2021: 48.3% Joined on April 1, 2021: 48.3% Joined on April 1, 2021: 50.0% Joined on April 1, 2021: 48.3%	963 261 45,681 (22,763) 29,868 15,813 42.9 20.0 41 2.1% Joined on April 1, 2022: 36.8% Joined on April 1, 2022: 40.5% 41 5.5% 77 14.3% 40 2.2%	920 279 46,755 (22,743) 29,561 17,194 43.2 20.1 59 3.1% Joined on April 1, 2023: 24.3% Joined on April 1, 2023: 40.4% 6.9% 83 15.8% 39 2.1%	671 220 46,916 (22,715) 28,615 18,301 42.6 19.4 67 (Including second career support system: 290) 3.7% (Including second career support system: 159%) Joined on April 1, 2024: 20.0% Joined on April 1, 2024: 36.9% 77 17.5% 34 2.1%	881 671 210 56,227 (26,800) 34,564 21,663 42.6 19.3 47 3.0% Joined on April 1, 2025: 28.6% Joined on April 1, 2025: 42.3% 47 6.9% 84 20.6% 37
temporary employees) Male Female Total personnel** (Senior employees, part-time or temporary employees) Japan Overseas Average age (full-time employees) (years old) Average service years (full-time employees) (years) Employee turnover (number of employees) (Full-time employees only, excludes retirees, and employees transferring to group companies) Turnover rate (full-time employees only, No. of employees left/No. of employees at the beginning of FY x 100) Diversity Ratio of female new graduates hired Numbers of female managers (persons) Ratio of female assistant managers (persons) Ratio of female assistant managers Number of foreign employees (persons) Ratio of foreign employees Number of foreign employees Number of foreign employees		•		Joined on April 1, 2021: 50.0% Joined on April 1, 2021: 51.0% Joined on April 1, 2021: 48.3% Joined on April 1, 2021: 48.3%	963 261 45,681 (22,763) 29,868 15,813 42.9 20.0 41 2.1% Joined on April 1, 2022: 36.8% Joined on April 1, 1022: 40.5% 41 5.5% 77 14.3% 40 2.2% 3	920 279 46,755 (22,743) 29,561 17,194 43.2 20.1 59 3.1% Joined on April 1, 2023: 24.3% Joined on April 1, 2023: 40.4% 52 6.9% 83 15.8% 39 2.1%	671 220 46,916 (22,715) 28,615 18,301 42.6 19.4 67 (Including second career support system: 290) 3.7% (Including second career support system: 159%) Joined on April 1, 2024: 20.0% Joined on April 1, 7.024: 36.9% 77 17.5% 34 2.1%	881 671 210 56,227 (26,800) 34,564 21,663 42.6 19.3 47 3.0% Joined on April 1, 2025: 28.6% Joined on April 1, 2025: 42.3% 47 6.9% 84 20.6% 37 2.3% 8
temporary employees) Male Female Total personnel** (Senior employees, part-time or temporary employees) Japan Overseas Average age (full-time employees) (years old) Average service years (full-time employees) (years) Employee turnover (number of employees) (Full-time employees only, excludes retirees, and employees transferring to group companies) Turnover rate (full-time employees only, No. of employees left/No. of employees at the beginning of FY x 100) Diversity Ratio of female new graduates hired Numbers of female managers (persons) Ratio of female assistant managers (persons) Ratio of female assistant managers Number of foreign employees (persons) Ratio of foreign employees		•		Joined on April 1, 2021: 48.3% Joined on April 1, 2021: 48.3% Joined on April 1, 2021: 50.0% Joined on April 1, 2021: 48.3%	963 261 45,681 (22,763) 29,868 15,813 42.9 20.0 41 2.1% Joined on April 1, 2022: 36.8% Joined on April 1, 2022: 40.5% 41 5.5% 77 14.3% 40 2.2%	920 279 46,755 (22,743) 29,561 17,194 43.2 20.1 59 3.1% Joined on April 1, 2023: 24.3% Joined on April 1, 2023: 40.4% 6.9% 83 15.8% 39 2.1%	671 220 46,916 (22,715) 28,615 18,301 42.6 19.4 67 (Including second career support system: 290) 3.7% (Including second career support system: 159%) Joined on April 1, 2024: 20.0% Joined on April 1, 2024: 36.9% 77 17.5% 34 2.1%	881 671 210 56,227 (26,800) 34,564 21,663 42.6 19.3 47 3.0% Joined on April 1, 2025: 28.6% Joined on April 1, 2025: 42.3% 47 6.9% 84 20.6% 37

Category/Item		Scope Domestic Overseas		FY2020	FY2021	FY2022	FY2023	FY2024
	LOGISTEED	group	group	F12020	F12021	F12022	F12023	F12024
Social								
Job Creation								
Number of new graduates hired (Members of the Track and Field Club) (persons)	•			Joined on April 1, 2021: 36(4)	Joined on April 1, 2022: 38(0)	Joined on April 1, 2023: 42(5)	Joined on April 1, 2024: 38(3)	Joined on Apr 2025: 5
Number of female new graduates hired (persons)				16	14	9	7	
				Joined on April 1,	Joined on April 1,	Joined on April 1,	Joined on April 1,	Joined on Ap
Number of new graduates hired who remained for three years (excluding those in the Track and Field Club) (persons)				2018: 30 Remained as of	2019: 23 Remained as of	2020: 25 Remained as of	2021: 32 Remained as of	2022 Remained
aloo in the fract and field oldby personsy				April 1, 2021: 30	April 1, 2022: 20	April 1, 2023: 19	April 1, 2024: 29	April 1, 2025
Retention rate of new graduates hired after three years	•			100.0%	87.0%	76.0%	90.6%	92.
Number of experienced workers hired (persons)	•			14	17	22	19	
Number of female experienced workers hired (persons)				6	10	11	6	
Ratio of experienced workers hired				36%	35%	37%	34%	4
Vork-life Balance	1							
Number of those who took maternity leave (persons)				15	18	10	12	
Number of those who took childcare leave (persons)				15	27	30	36	
Number of male employees (persons)	•			1	6	21	23	
Ratio of those who returned to work after childcare leave				100%	100%	100%	100%	10
Number of those who took nursing care leave (persons)				2	0	0	2	- 10
Number of paid leave taken (non-consolidated) (days)		•		14.2(16.7)	15.7(16.9)	15.9(16.8)	15.3(16.7)	16.6(16
Rate of paid leave taken (non-consolidated)		•		61.0%(69.8%)	67.9%(70.7%)	68.8%(70.6%)	67.4%(68.5%)	· ·
Overtime hours (average of full-time employees excluding managers) (hours/month)				28.1	27.5	27.3	27.5	00.370(70.2
Occupational Health and Safety				20.1	21.5	21.5	21.5	
Frequency rate of workplace accidents (non-consolidated)				0.78(0)	0.88(0)	0.62(0)	0.90(0)	0.44
				(-)	(-)	0.62(0)	0.80(0)	0.44
Severity rate of workplace accidents (non-consolidated)				0.019(0)	0.017(0)	0.009(0)	0.161(0)	0.018
Number of traffic accidents defined in Article 2 of the Transportation Safety Management Regulation (incidents)*5		•		0	1	0	1	
Social Contribution							,	
Total expenditure for social contribution (millions of yen) ^{⋆6}				69.7	87.1	87.9	65.5	7
Governance								
Corporate Governance								
Number of directors (female) (persons)*7				9(2)	9(2)	8(2)	8(1)	
Outside director (female) (persons)				7(2)	7(2)	6(2)	7(1)	
Number of executive officers (female) (persons)*8				18(0)	19(0)	20(1)	22(1)	2
Compliance				(0)	. 5(5)	23(1)	22(1)	
Number of compliance training conducted*9				25(4)	19(2)	27(3)	23(3)	23
Number of compliance meeting held		•	•	7	7	13	5	20
Number of whistle-blowing reports/consultations (cases)			•	54	67	50	78	
Risk Management				34	07	30	70	
	T							
Areas which conducted BCP simulation trainings and number of attendees (persons)	•	•		Hokuriku area 14* ¹⁰	Various locations approx. 200*11	Initial response trainings 40(3)*12 BCP training by Disaster Response HQ Approx. 70*12 KYT (fire-specific danger prediction training) Approx. 150(18)*12	BCP training by Disaster Response HQ Approx.* ¹³ 42 Initial response training by group company head office Disaster Response HQs 225(13)* ¹⁴	Disaster Resp HQ Approx.* Initial resp training by g company head of Disaster Resp
number of attendees (persons) Overseas sites which conducted BCP Caravan and number of attendees (persons)	•	•	•	Hokuriku area 14* ¹⁰		trainings 40(3)*12 BCP training by Disaster Response HQ Approx. 70*12 KYT (fire-specific danger prediction training) Approx.	Disaster Response HQ Approx.* ¹³ 42 Initial response training by group company head office Disaster Response	Disaster Resp HQ Approx.* Initial resp training by of company head Disaster Resp HQs 225(1) Group compan China/Asia
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Overseas sites which conducted BCP Caravan and number of attendees (persons) Information Security Number of attendees of information security training course (persons)				* ¹⁵ 38,267 9.6%	approx. 200* ¹¹ * ¹⁵ 37,670 6.0%	trainings 40(3)*12 BCP training by BCP training by BCP training by BCP training by Bisaster Response HQ Approx. 70*12 KYT (fire-specific danger prediction training) Approx. 150(18)*12 India area 23 37,272 7.1%	Disaster Response HO Approx.*13 42 Initial response training by group company head office Disaster Response HOs 225(13)*14 Group companies in Asia: 6*16	Disaster Resp HQ Approx.' Initial resp training by company head Disaster Resp HOs 225(' Group compan China/Asia (270 emplo
Overseas sites which conducted BCP Caravan and number of attendees (persons) Information Security Number of attendees of information security training course (persons) Rate of targeted threat emails for simulation trainings opened Number of sites which obtained third-party certifications for		•	•	* ¹⁵	approx. 200* ¹¹ * ¹⁵ 37,670	trainings 40(3)*12 BCP training by Disaster Response HQ Approx. 70*12 KYT (fire-specific danger prediction training) Approx. 150(18)*12 India area 23	Disaster Response HO Approx.*13 42 Initial response training by group company head office Disaster Response HOs 225(13)*14 Group companies in Asia: 6*16	Disaster Resp HQ Approx.* Initial resp training by company head Disaster Resp HQs 225(* Group compan China/Asia (270 emplo
Diverseas sites which conducted BCP Caravan and number of attendees (persons) Information Security Number of attendees of information security training course (persons) Rate of targeted threat emails for simulation trainings opened Number of sites which obtained third-party certifications for information security	•	•	•	38,267 9.6% ISMS: 26 departments Privacy mark: 12	approx. 200* ¹¹ * ¹⁵ 37,670 6.0% ISMS: 20 departments Privacy mark: 12	trainings 40(3)*12 BCP training by Disaster Response H0 Approx. 70*12 KYT (filer-specific danger prediction training) Approx. 150(18)*12 India area 23 37,272 7.1% ISMS: 18 departments Privacy mark: 12	Disaster Response HO Approx.*13 42 Initial response training by group company head office Disaster Response HOs 225(13)*14 Group companies in Asia: 6*16 35,967 12.0% ISMS: 17 departments Privacy mark: 9	Disaster Res HQ Approx.* Initial res; training by company head Disaster Res; HQs 225(Group compan China/Asia (270 emplo 35,5 11.0 ISMS: 19 depart Privacy m:
Overseas sites which conducted BCP Caravan and number of attendees (persons) Information Security Number of attendees of information security training course (persons) Rate of targeted threat emails for simulation trainings opened Number of sites which obtained third-party certifications for information security Number of departments which conducted information security audit	•	•	•	38,267 9.6% ISMS: 26 departments Privacy mark: 12 group companies	approx. 200*11 *15 37,670 6.0% ISMS: 20 departments Privacy mark: 12 group companies	trainings 40(3)*12 BCP training by Disaster Response H0 Approx. 70*12 KYT (file-specific danger prediction training) Approx. 150(18)*12 India area 23 37,272 7.196 ISMS: 18 departments Privacy mark: 12 group companies	Disaster Response HO Approx.*13 42 Initial response training by group company head office Disaster Response HOs 225(13)*14 Group companies in Asia: 6*16 35,967 12.0% ISMS: 17 departments Privacy mark: 9 group companies	Disaster Res HQ Approx.' Initial resi training by company head Disaster Resi HQs 225(Group compan China/Asia (270 emplo 35,5 11.0
	•	•	•	38,267 9.6% ISMS: 26 departments Privacy mark: 12 group companies	approx. 200*11 *15 37,670 6.0% ISMS: 20 departments Privacy mark: 12 group companies	trainings 40(3)*12 BCP training by Disaster Response H0 Approx. 70*12 KYT (file-specific danger prediction training) Approx. 150(18)*12 India area 23 37,272 7.196 ISMS: 18 departments Privacy mark: 12 group companies	Disaster Response HO Approx.*13 42 Initial response training by group company head office Disaster Response HOs 225(13)*14 Group companies in Asia: 6*16 35,967 12.0% ISMS: 17 departments Privacy mark: 9 group companies	Disaster Res HQ Approx.' Initial res training by company head Disaster Res HQs 225(Group compar China/Asia (270 emplo 35,5 11.0 ISMS: 19 depart Privacy m group comp

^{*1} Selected cases *2 Recipient of the Shipping Modal Shift Grand Prize at the Eco-Ship Modal Shift Excellent Business Awards 2021 and the Advanced Technology Award at the 23rd Logistics Environment Awards *3 Recipient of the Modal Shift Initiative Excellent Business Operator (new development category) in 2022 *4 Excludes associates accounted for using the equity method *5 Scope of application for domestic group companies (11 in total) includes LOGISTEED, Ltd., LOGISTEED Lat., LogISTEED Lat *1 Selected cases *2 Recipient of the Shipping Modal Shift Grand Prize at the Eco-Ship Modal Shift Excellent Business Awards 2021 and the Advanced Technology Award at the 23rd Logistics Environment Awards *3