Value Creation Process of the LOGISTEED Group

A business model to realize value creation of the LOGISTEED Group consists of a value chain comprising of task analysis, design for operation, operation and improvement of the customers’ supply chain and structure to support it such as collaborative innovation, R&D, human resource development, and VC activities, with the LOGISTEED WAY indicating how the Group should be and a path to take as the source of all values.

Using our strengths of Ability to accomplish operation, Advanced logistics engineering capability, and Global network as key drivers, we strive to reinforce our value chain to sustainably create economic, social, and environmental values to our stakeholders. We will contribute to SDGs through sustainable increase of corporate value.

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**Financial capital**
- Stable financial base
- Surplus funds to enable flexible investments

**Manufactured capital**
- Global business sites
- Transportation vehicles
- Digital business platform underpinning LOGISTEED

**Intellectual capital**
- Patent (warehouse design/management system, etc.)
- Expertise (SCM optimization, safety, advanced logistics technology)

**Human and organizational capital**
- Diverse human resources well-versed in logistics
- No. of systems in operation
- Employee engagement

**Social and relationship capital**
- Trust relationships with stakeholders
- Area of Logistics Center

**Natural capital**
- Resources and energy that we use through logistics service with less environmental load

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**Economic value**

**Financial capital**
- Credit rating: A (Stable)

**Manufactured capital**
- Number of attendees of in-house training to foster data scientist with advanced data analyst skills

**Intellectual capital**
- Number of attenders of training course (accumulated)
- Number of patents held

**Human and organizational capital**
- Ratio of female managers
- Ratio of female stakeholders

**Social and relationship capital**
- Domestic share of 3PL business
- No. of customers

**Environmental value**
- Reduction of CO₂ emissions (domestic) (Scope 1 & 2)

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LOGISTEED WAY (“Gemba” Power, multiplied by Visualization)

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We support people’s lives and assets and serve as a social infrastructure provider by providing comprehensive logistics services with high level of safety, quality, and productivity.

3PL Business

Procurement logistics services/Production logistics services/Distribution logistics services/Collaborative logistics services/Transportation services/Parts logistics/Package solutions/Re-manufacturing logistics solution/Hazardous substances solution

Freight Forwarding Business

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**Value Creation Achievements**

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**Introduction**

Our History

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**Corporate Philosophy**

Stakeholders

Customers

Employees

Business partners

Investors

Local administration

Local community

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