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Consolidated Financial Results for the 2nd Quarter of FY2020 (Supplementary Material)

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1	Finar	ncial	Results	by Group
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1.	<u>Financi</u>	<u>al Resu</u>	Its by Group				EV000		100 mil	lion yen]	
		_		20 (1	ul Cam Of	000)	FY2020		\ <u>\</u>	Full coor	
				2Q (J	ulSep. 20	·	1H (1H (AprSep. 2020) Year on year % changes		Forecast	
				Result	Year or	n year changes	Result			(as of Jul. 30)	
_		Domestic I	odistics	917	97%	-24	1,818	98%	changes -38	Jul. 30)	
			Overseas	390	94%	-23	711	84%	-136	_	
		Global	Allocated to domestic companies*2	64	78%	-19	130	78%	-37	_	
	Organic*1	Logistics	Subtotal	455	92%	-42	842	83%	-172	_	
		Other Serv	/iCes (logistics related businesses)	41	84%	-8	80	86%	-13	_	
		Total	riocs (logistics related businesses)	1,412	95%	-74	2,740	92%	-223	5,831	
		Domestic I	ogistics	1,412	77%	-38	2,740	73%	-223	3,031	
ser	VANTEC	Global Log	-	73	90%	-30	127	77%	-38	<u> </u>	
Revenues	Group	Total	JISHOS	202	81%	-6 -46	368	75%	-125	761	
Re	Consolido	ted Adjustn	nont		0170	-40		75%		-82	
	Corisolida	Domestic I		-24 1,041	94%	-62	-43 2,050	94%	-126	4,257	
		Domestic		-			-			4,257	
	Total	Global	Overseas	455	94%	-32	822	83%	-171	-	
		Logistics	Allocated to domestic companies*2	58	77%	-18	119	78%	-34	0.000	
		011	Subtotal	513	91%	-49	941	82%	-205	2,089	
		Other Serv	rices (logistics related businesses)	38	83%	-8	74	85%	-13	164	
-	1			1,591	93%	-119	3,064	90%	-343	6,510	
		Domestic I	12	51.7	90%	-6.0	114.5	102%	2.7	-	
		Global	Global	Overseas	24.5	144%	7.5	36.8	109%	3.0	-
	Organic*1	Logistics	Allocated to domestic companies*2	1.1	146%	0.4	-0.1	-	-1.2	-	
			Subtotal	25.7	144%	7.9	36.7	105%	1.8	-	
l e			vices (logistics related businesses)	3.6	145%	1.1	5.3	79%	-1.4	-	
con		Total		81.0	104%	2.9	156.6	102%	3.1	309	
l g	VANTEC	Domestic I	Logistics	3.4	38%	-5.4	-0.2	-	-13.9	-	
ratir	Group	Overseas		2.2	137%	0.6	1.6	50%	-1.6	-	
odc		Total		5.5	54%	-4.8	1.4	8%	-15.5	15	
Adjusted Operating Income	Amortization VANTEC (ner-related intangible assets of	-2.3	-	0.2	-4.0	-	1.2	-8	
djus	Domestic Logistics		52.8	82%	-11.5	110.3	91%	-11.1	233		
č			Overseas	26.6	146%	8.4	38.4	107%	2.5	-	
		Global	Allocated to domestic companies*2	1.1	146%	0.4	-0.1	-	-1.2	-	
	Total	Logistics	Subtotal	27.8	146%	8.8	38.4	104%	1.3	73	
		Other Serv	rices (logistics related businesses)	3.6	145%	1.1	5.3	79%	-1.4	10	
			<u> </u>	84.1	98%	-1.6	154.0	93%	-11.2	315	
	Earnin	gs Before I	nterest and Taxes (EBIT)	131.3	130%	30.4	238.4	122%	42.5	386	
Net			stockholders of the parent company	68.5	112%	7.3	131.7	121%	22.9	215	

^{*1.}Hitachi Transport System Group, excluding VANTEC Group.

^{*2.}Forwarding and others.

2. Detail of Variations for Revenues

(1) Revenues [Unit: 100 million yen]

	2Q (JulSep. 2020)					1H (AprSep. 2020)							
COVID-19 impact	Environmental /volume changes	Effect of exchange fluctuation	Implement of portfolio strategy	New orders	New collaborative innovation	Total	COVID-19 impact	Environmental /volume changes	Effect of exchange fluctuation	Implement of portfolio strategy	New orders	New collaborative innovation	Total
-76	-110	0	11	45	11	-119	-231	-208	-19	10	86	18	-343

(2) Adjusted Operating Income

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	2Q (JulSep. 2020)									
COVID-19 impact	Environmental /volume changes	Effect of exchange fluctuation	Implement of portfolio strategy	New orders	New collaborative innovation	Productivity improvement	Total			
-15.0	-1.3	0.2	1.1	5.2	1.7	6.5	-1.6			
			1H (AprSe	ep. 2020)						
COVID-19 impact	Environmental /volume changes	Effect of exchange fluctuation	Implement of portfolio strategy	New orders	New collaborative innovation	Productivity improvement	Total			
-49.1	13.7	-0.5	-0.5	9.7	2.9	12.5	-11.2			

3. Overseas Business [Unit: 100 million yen]

	Revenues					Adjusted Operating Income							
	FY2020					FY2020							
	2Q (J	ulSep. 2	2020)	1H (A	prSep. 2	2020)	2Q (J	2Q (JulSep. 2020)			1H (AprSep. 2020)		
	Result	Year o	n year	Result	Year o	n year	Result	Year o	n year	Result	Year o	n year	
	Result	%	changes	Result	%	changes		%	changes		%	changes	
North America	110	100%	0	177	80%	-43	6.5	107%	0.4	3.6	43%	-4.8	
Europe ^{*1}	164	101%	2	282	86%	-48	12.9	122%	2.3	18.1	83%	-3.8	
Asia (excluding China)	85	85%	-15	164	81%	-38	3.9	122%	0.7	6.4	94%	-0.4	
China	93	83%	-19	191	80%	-48	5.3	409%	4.0	10.9	480%	8.6	
Oceania and Others	11	114%	1	24	116%	3	1.5	221%	0.8	2.4	213%	1.3	
Elimination of intra-company transactions, etc.*2	-9	-	-0	-15		2	-3.5		0.1	-2.9		1.6	
Total	455	94%	-32	822	83%	-171	26.6	146%	8.4	38.4	107%	2.5	

^{*1.}Turkey is treated as an European country.

4. Financial indicators, etc.

		FY2019	FY2020
		As of Mar. 31, 2020	As of Sep. 30, 2020
Total assets	(100 Million yen)	8,791	7,906
Total equity attributable to stockholders of the parent company*1	(100 Million yen)	26.5 2,329	1,453
Total equity per share attributable to stockholders of the parent company	(Yen)	2,087.52	1,736.46
Basic earnings per share attributable to stockholders of the parent company (EPS)	(Yen)	193.76	123.20
Dividend per share	(Yen)	43.00	22.00
Return on equity (ROE)	(%)	9.50	13.9*
Return on assets (ROA)	(%)	2.4	3.2*
Price book-value ratio (PBR)	(Ratio)	1.13	1.91
Stock price	(Yen)	2,349	3,325

^{*1.} The numbers in cercle indicate total equity attributable to stockholders of the parent company ratio (%).

^{*2.} Amortization of Customer-related intangible assets of VANTEC Group is included in "Elimination of intra-company transactions, etc."

The above is the revenue and adjusted operating income of overseas subsidiaries.

^{*2.} Annualized rate.

5. Major Operating Expenses*

	FY2019	FY2020			
	1H (AprSep. 2019)	1H (AprSep. 2020)	Year on year		
	111 (АртЗер. 2019)	тн (АргЗер. 2020)	%	changes	
Subcontract Expenses	1,679.6	1,478.4	88%	-201.2	
Personnel Expenses	813.1	770.0	95%	-43.1	
Rent Expenses	113.0	85.6	76%	-27.4	
Depreciation Expenses	258.3	259.4	100%	1.1	

^{*} Include Selling, general and administrative expenses.

6. Capital Expenditures

	FY2	2019	FY2020			
	1H (AprSep. 2019)	Full year	1H (AprSep. 2020)	Year on year		
Purchased Assets ^{*1}	90.7	182.5	118.4	27.7		

7. Trend of New Order / New Startup

[Unit: project]

[Unit: 100 million yen]

[Unit: 100 million yen]

total of itom order / itom order of								
		FY2019	FY2020					
		1H (AprSep. 2019)	1H (AprSep. 2020)	Year on year				
	Domestic	11	4	-7				
New orders	Global	4	4	0				
	Total	15	8	-7				
	Domestic	11	7	-4				
New startups	Global	3	5	2				
	Total	14	12	-2				

 $[\]boldsymbol{\cdot}$ Figures indicate the number of large projects of 10 million yen/month.

(Reference 1) Number of Consolidated Employees*1

[Unit: person]

		FY2	019	FY2020		
		As of Sep. 30, 2019	As of Mar. 31, 2020	As of Sep. 30, 2020	Year on year	
Regular Employees		24,248	23,837	23,069	-1,179	
Part time/Temporary other contractors*2	//	21,827	21,491	21,187	-640	
Total		46,075	45,328	44,256	-1,819	

^{*1.} Excludes employees of associates accounted for by the equity method.

(Reference 2) Volume of Freight Forwarding

[Unit: million tons (air), million TEU (sea)]

	FY2	019	FY2020		
	1H (AprSep. 2019)	Full year	1H (AprSep. 2020)	Year on year	
Air	12.4	22.1	6.2	-6.2	
Sea	24.2	46.2	21.5	-2.7	

 $[\]boldsymbol{\cdot}$ Figures are simple sum before consolidated adjustment.

^{*2.} Includes employees who were reemployed after reaching mandatory retirement age.