



May 12, 2016

# Consolidated Financial Results for FY2015 (Supplementary Material)

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		_		FY2014	F	Y2015		FY2016
			_	Full year	F	Full year		
				Result	Result	Year o	on year change	Plan
		Domestic Lo	ogistics	3,243	3,352	103%	108	_
		D omestic E	Overseas	1,817	1,823	100%	6	
		Global	Forwarding and Others	190	181	95%	-9	
	Organic*1	Logistics	Total	2,007	2,004	100%	-3	_
		Other Servi		229	227	99%	-1	
		Subtotal		5,479	5,583	102%	104	-
		Domestic Lo	ogistics	749	716	96%	-33	
nes			Overseas	302	296	98%	-6	
Revenues	VANTEC	Global	Forwarding and Others	418	402	96%	-16	
Re	Group	Logistics	Total	720	698	97%	-22	_
		Subtotal		1,469	1,414	96%	-55	_
	Consolidated	d Adjustment		-162	-193	_	-31	_
	Total	Domestic Logistics		3,980	4,051	102%	71	_
	(Figures on	Global Logistics		2,582	2,531	98%	-51	_
	"Summary of Financial	Other Services <sup>*2</sup>		224	221	99%	-3	-
	Results")	Total		6,786	6,804	100%	18	6,850
		Domestic Logistics		129.5	175.4	135%	45.9	_
			Overseas	35.0	31.6	90%	-3.4	-
		Global Logistics	Forwarding and Others	2.8	1.4	49%	-1.4	_
	Organic*1		Total	37.8	33.0	87%	-4.8	_
		Other Services*2		25.5	40.0	157%	14.6	_
		Elimination or Company-wide expenses*3		0.0	0.0	_	0.0	_
on.		Subtotal		192.7	248.4	129%	55.7	-
Income		Domestic Lo	ogistics	20.1	30.6	152%	10.5	-
			Overseas	10.9	8.5	78%	-2.3	_
ıting	VANTEC Group	Global Logistics	Forwarding and Others	9.6	14.4	150%	4.8	_
Operatiı			Total	20.5	23.0	112%	2.5	-
0		Subtotal		40.6	53.5	132%	13.0	_
	Amortization VANTEC Gr		-related intangible assets of	-18.6	-18.6	_	0.1	-
	VI II VI BO OI	Domestic Lo	ogistics	140.7	197.3	140%	56.6	-
	Total (Figures on	Global Logis	stics	48.5	46.0	95%	-2.5	-
	"Summary of	Other Servi	ces <sup>*2</sup>	25.5	40.0	157%	14.6	
	Financial Results")	Elimination	or Company-wide expenses*3	0.0	0.0	_	0.0	_
		Total		214.7	283.3	132%	68.7	
	Ac	ljusted Opera	ting Income <sup>*4</sup>	233.6	283.2	121%	49.6	280.0
		ЕВІ	T*5	228.0	277.9	122%	49.9	310.0
Net in		able to stock	holders of the parent	132.5	140.1	106%	7.6	185.0

### 2. Breakdown of Increases and Decreases in Revenues

[Unit: 100 Million yen]

FY2015						
New order*	Increase and Decrease, etc	Effects in foreign exchange rates	Total			
131	-158	45	18			

\*New orders (New definition)

Include projects that contribute to net increase such as new customers and new locations.

\*Projects with existing customers that result in increase

and decrease in revenues such as relocation. Revenues from new location (increase)-revenues from old location (decrease) are included in Increase and Decrease, etc".

<sup>\*1.</sup> Hitachi Transport System Group, excluding VANTEC Group.

\*2. "Other Services" includes information system development, service, sale and maintenance of motor vehicles, and travel agency service.

\*3. "Elimination or Company-wide expenses" are allocated to each segment from FY2015. This change is also reflected in the results of FY2014.

\*4. "Adjusted Operating Income" is calculated as revenues less cost of sales and selling, general and administrative expenses. From the year ending March 31, 2017, the Company will present "Adjusted Operating Income" to present the real condition of the business more appropriately.

\*5. The company will present "EBIT" (earnings before interest and tax) which is an indicator of the whole business from the year ending March 31, 2017.

3. Overseas Business [Unit:100 Million yen]

		FY2	014			FY2	015		
		Full	year	Full year					
		Revenues	Operating	Revenues	Revenues Year on year		Operating	Year o	
		rtevendes	Income	T to volidoo	% change	change	Income	% change	change
	North America	372	4.2	375	101%	3	10.0	237%	5.8
	Europe	637	23.5	629	99%	-8	23.3	99%	-0.2
as	Asia (excluding China)	416	14.2	431	104%	15	9.6	68%	-4.6
Overseas	China	664	8.1	653	98%	-11	7.0	85%	-1.1
Ó	Oceania and Others	30	3.5	32	105%	2	2.5	73%	-1.0
	Elimination of intra-company transactions, etc.	-72	-7.6	-108	_	-36	-12.4	_	-4.8
	Total	2,047	45.9	2,011	98%	-36	40.1	88%	-5.8

<sup>\*</sup>Figures indicate Revenues and Operating Income of overseas subsidiaries.

### 4. Financial indicator etc

		FY20	14	FY2015	
		Full ye	ear	Full year	
Total assets	(100 Million yen)		4,594		4,644
Total equity attributable to stockholders of the parent company*	(100 Million yen)	37.8	1,737	37.8	1,755
Total equity per share attributable to stockholders of the parent company	(Yen)		1,557.32		1,573.67
Basic earnings per share attributable to stockholders of the parent company	(Yen)		118.78		125.60
Dividend per share (annual)	(Yen)		28		30
Return on equity (ROE) (annual)	(%)		8.0		8.0
Return on assets (ROA) (annual)	(%)		3.0		3.0
Price book-value ratio (PBR)	(Ratio)		1.17		1.20
Stock price	(Yen)	(2015.3.3	31) 1,817	(2016.3.31)	1,882

<sup>\*</sup>O indicates total equity attributable to stockholders of the parent company ratio (%)

## 5. Major Operating Expenses

LUnit: 100 Million yer
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	FY2014	FY2015	
	Full year	Full year	Year on year
Subcontract Expenses	3,521.0	3,461.6	-59.4
Personnel Expenses	1,593.8	1,629.9	36.2
Rent Expenses	464.2	491.3	27.1
Depreciation Expenses	187.2	191.3	4.1

<sup>\*</sup>Amortization of Customer-related intangible assets of VANTEC Group etc are not deducted from "Operating Income" in above.

<sup>\*</sup>Subsidiaries of CDS Group are included in China even for other regions.

<sup>(</sup>The subsidiary of CDS Group in North America which was integrated into North America Group is included in North America from 3Q of FY2015.)

<sup>\*</sup>Turkey is treated as Europe.

6. Capital Expenditures [Unit:100 Million yen]					
	FY2014	FY20	FY2015		
	Full year	Full year	Year on year	Full year	
Purchased Assets*1	136.0	223.4	87.4	178.0	
(Reference) Leased Assets*2	350.2	329.4	-20.8	250.0	
(Reference) Depreciation Expenses	187.2	191.3	4.1	200.0	

<sup>\*1</sup> Based on fixed assets recorded in the balance sheet. \*2 Allocated over the period of the lease.

### 7. Area of Distribution Centers

	FY2014	FY2015		
	As of Mar. 31, 2015	As of Mar. 31, 2016	Year on year	
Domestic (Japan)	500	496	-3	
Overseas (Other Countries)	191	213	22	
Total	691	709	18	

<sup>\*</sup>These figures include area of the customer-owned distribution centers operated by Hitachi Transport System.

### 8. Number of Employees

		FY2014	FY2015	
		As of Mar. 31, 2015	As of Mar. 31, 2016	Year on year
	Hitachi Transport System	1,956	1,964	8
	Subsidiaries	22,772	22,780	8
Consc	olidated	24,728	24,744	16
Equity	y Method Affiliate	1,501	1,139	-362
	Timers, orary Employees	22,885	22,004	-881
Senior	Employees*	655	637	-18
Total		49,769	48,524	-1,245

<sup>\*</sup>Employees which were reemployed after reaching mandatory retirement age.

9. The trend of Major Order / Startup

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[Unit: 10,000 m<sup>2</sup>]

[Unit: Person]

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		FY2014	FY2015		
		Full year	Full year	Year on year	
	Domestic	46	33	-13	
Startup	Global	26	32	6	
	Total	72	65	-7	
	Domestic	40	47	7	
Orders	Global	30	25	-5	
	Total	70	72	2	

<sup>\*</sup>Figures above indicate 10 million yen/month or larger projects.