



October 27, 2016

Consolidated Financial Results for the First Half of FY2016 (Supplementary Material)

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∵		sults by Gro	Jup 	FY2015		E\	/2016	:100 Million yer
			}		,			Full year
				1H (Result)	1H (Result)	Year o % change	change	(Plan) (Revised on Oct.27)
		Domestic Logistics		1,632	1,695	104%	63	(Hevised on George)
			Overseas	966	752	78%	-215	
	Organic*1	Global Logistics	Forwarding and Others	89	236	264%	146	
			Total	1,056	987	94%	-68	
		Other Service	es ^{*2}	111	108	97%	-4	
		Subtotal		2,799	2,789	100%	-9	5,880
		Domestic Log	gistics	363	348	96%	-15	
	VANTEC	Clobal	Overseas	132	157	118%	24	
Revenues	VANTEC Group	Global Logistics	Forwarding and Others	201	1	1%	-200	
eve]	огочр	Ü	Total	333	158	47%	-176	
R		Subtotal		696	506	73%	-191	1,070
	Consolidated A	Adjustment		-89	-49	-	41	-150
	Total	Domestic Logistics		1,988	2,029	102%	41	4,090
		Global Logistics	Overseas	1,050	888	85%	-162	
			Forwarding and Others	259	224	87%	-35	
		Bogistics	Total	1,310	1,112	85%	-197	2,500
		Other Services ^{*2}		109	105	97%	-3	210
				3,406	3,247	95%	-159	6,800
		Domestic Logistics		81.3	98.0	120%	16.7	
	Organic ^{*1}	Global	Overseas	22.7	23.3	103%	0.6	
			Forwarding and Others	1.1	2.4	229%	1.4	
			Total	23.7	25.7	108%	2.0	
		Other Services*2		11.8	9.2	78%	-2.6	
d)	Subtotal			116.9	132.9	114%	16.0	255.0
ating Income		Domestic Logistics		14.9	12.9	86%	-2.1	
g Inc	VANTEC	Global	Overseas	5.8	4.5	77%	-1.3	
ıting	VANTEC Group	Logistics	Forwarding and Others	1.8	0.0	_	-1.8	
pera	r		Total	7.6	4.5	59%	-3.1	
d O		Subtotal		22.5	17.3	77%	-5.1	40.0
Adjusted Oper	Amortization of VANTEC Gro		lated intangible assets of	-9.2	-5.2	-	4.1	-10.0
Ad		Domestic Log	gistics	92.0	106.6	116%	14.6	200.0
			Overseas	25.7	26.8	104%	1.2	
		Global	Forwarding and Others	0.6	2.4	392%	1.8	
	Total	Total Logistics	Total	26.3	29.3	111%	3.0	62.0
		Other Services ^{*2}		11.8	9.2	78%	-2.6	23.0
				130.1	145.0	111%	14.9	285.0
	Earnings	before interest	and tax (EBIT)	116.9	149.0	127%	32.1	310.0
Net in			ders of the parent	58.5	88.6	152%	30.1	185.0
compa	any			JO.J	00.0	104/0	50.1	100

2 Breakdown of Increases and Decreases in Revenues [Unit:100 Million ven]

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	New order	Increase and Decrease, etc	Effects in foreign exchange rates	Total
1H of FY2016	125	-129	-155	-159

^{*1.}Hitachi Transport System Group, excluding VANTEC Group.
*2."Other Services" includes information system development, service, sale and maintenance of motor vehicles, and travel agency service.

3 Overseas Business

3. 0	3. Overseas Business [Unit:100 Million yen]									
	FY2015			FY2016						
		1	Н	1H						
			Adjusted	Adjusted		n year	Adjusted	Year o	n year	
		Revenues	Operating Income Revenues %	% change	change	Operating Income	% change	change		
	North America	186	6.7	183	98%	-3	5.8	86%	-0.9	
	Europe ^{*1}	315	12.1	289	92%	-25	14.6	121%	2.5	
as	Asia (excluding China)	226	11.4	177	78%	-49	9.0	79%	-2.4	
Overseas	China	356	5.0	244	68%	-112	3.1	62%	-1.9	
Ó	Oceania and Others	16	1.3	15	96%	-1	1.2	88%	-0.2	
	Elimination of intra-company transactions, etc.*2	-48	-10.8	-20	_	28	-6.8		4.0	
	Total	1,050	25.7	888	85%	-162	26.8	104%	1.2	

^{*1.}Turkey is treated as Europe.

4. Financial indicator etc

		FY2015	FY2016
		As of Mar. 31, 2016	As of Sep. 30, 2016
Total assets	(100 Million yen)	4,644	5,200
Total equity attributable to stockholders of the parent company*1	(100 Million yen)	37.8 1,755	34.1 1,775
Total equity per share attributable to stockholders of the parent company	(Yen)	1,573.67	1,590.82
Basic earnings per share attributable to stockholders of the parent company	(Yen)	125.60	79.39
Dividend per share (annual)	(Yen)	30	34*2
Return on equity (ROE) (annual)	(%)	8.0	10.0 ^{*3}
Return on assets (ROA) (annual)	(%)	3.0	3.6 ^{*3}
Price book-value ratio (PBR)	(Ratio)	1.20	1.26
Stock price	(Yen)	(Mar.31,2016) 1,882	(Sep.30,2016) 2,009

^{*1.} O indicates total equity attributable to stockholders of the parent company ratio (%)

5. Major Operating Expenses [Unit:100 Million yen]						
	FY2015	FY2016				
	1H	1H	Year on year			
Subcontract Expenses	1,748.8	1,629.6	-119.2			
Personnel Expenses	819.7	802.1	-17.6			
Rent Expenses	244.8	251.0	6.2			
Depreciation Expenses	96.0	91.6	-4.4			

^{*2.} Amortization of Customer-related intangible assets of VANTEC Group is included in "Elimination of intra-company transactions, etc.".

[•]Until 2Q of FY2015, the subsidiary of CDS Group in North America which was integrated into North America Group was included in China. From 3Q of FY2015, it is included in North America.

^{*2.}Forecast for the end of FY2016. *3.Annualized rate.

6. Capital Expenditures

5. Outpited:								
	FY2015		FY2016		FY2016(Plan)			
	1H	Full year	1H	Year on year	Full year	Year on year		
Purchased Assets*1	119. 0	223. 4	82.3	-36.7	231.8	8.4		
(Reference) Leased Assets*2	301. 4	329. 4	107.9	-193.6	232.4	-97.0		
(Reference) Depreciation Expenses	96. 0	191.3	91.6	-4.4	200.0	8.8		

[Unit:100 Million yen]

[Unit: Person]

7. The	7. The trend of Major Order / Startup [Unit: Project]						
		FY2015	FY20	16			
		1H	1H	Year on year			
	Domestic	9	11	2			
Startup	Global	7	2	- 5			
	Total	16	13	-3			
	Domestic	4	4	0			
Orders	Global	7	2	-5			
	Total	11	6	-5			

[•]Until FY2015, the figures of the trend of Major Order/Start up were counted the projects with existing customers that results in increase and decrease in revenues such as relocation. From FY2016, the figures are counted projects that contribute to net increase such as new customers and new locations.

(Reference) Number of Consolidated Employees

		FY2015		FY2016		FY2016(Plan)	
		As of Sep. 30, 2015	As of Mar. 31, 2016	As of Sep. 30, 2016	Year on year	As of Mar. 31, 2017	Year on year
	Regular Employees	24,761	24,744	25,344	583	25,792	1,048
	Part Timers, Temporary Employees etc.*1	22,321	21,877	22,430	109	22,549	672
	Total	47,082	46,621	47,774	692	48,341	1,720

^{*1.}Including employees who were reemployed after reaching mandatory retirement age.

[•] Figures indicate 10 million yen/month or larger projects.