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Consolidated Financial Results for FY2016

(Supplementary Material)

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<u>1. Fi</u>	nancial Re	sults by (Group	[Unit:100 Million ye				
				FY2015		FY2016		
					Full year			Full year
					Result	Year on % change	year change	Plan
		Domestic L	ogistics	3,352	3,430	102%	78	_
			Overseas	1,823	1,579	87%	-245	-
	41	Global Logistics	Forwarding and Others	181	475	263%	295	_
	Organic ^{*1}	Logistics	Total	2,004	2,054	102%	50	-
		Other Servi	ces ^{*2}	227	223	98%	-4	_
		Subtotal		[5,938] 5,583	5,707	【96%】 102%	124	-
		Domestic L	ogistics	716	714	100%	-2	_
			Overseas	296	336	113%	40	_
Revenues	VANTEC Group	Global Logistics	Forwarding and Others	402	2	1%	-400	-
keve	Group	Logistics	Total	698	338	48%	-360	_
Ч		Subtotal		【1,015】1,414	1,052	【104%】 74%	-362	_
	Consolidated	Adjustment		-193	-105	-	88	_
		Domestic Logistics		4,051	4,118	102%	67	4,236
		Global Logistics	Overseas	2,011	1,866	93%	-145	-
	Tatal		Forwarding and Others	520	451	87%	-69	_
	Totar		Total	2,531	2,317	92%	-214	2,360
		Other Services ^{*2}		221	219	99%	-3	204
				6,804	6,654	98%	-150	6,800
		Domestic Logistics		180.7	195.0	108%	14.3	-
		Global Logistics	Overseas	44.9	44.5	99%	-0.4	_
	0		Forwarding and Others	1.6	5.8	369%	4.2	
	Organic ^{*1}	Total		46.5	50.3	108%	3.8	
		Other Services ^{*2}		23.4	19.4	83%	-3.9	_
le		Subtotal		[255] 250.5	264.7	【104%】106%	14.2	-
Income		Domestic L	ogistics	31.2	33.5	107%	2.3	_
		Chilait	Overseas	11.3	8.5	75%	-2.9	_
ating	VANTEC Group	Global Logistics	Forwarding and Others	8.6	0.0	-	-8.6	
per			Total	19.9	8.5	43%	-11.5	_
ed C		Subtotal		【43】 51.1	42.0	【99%】 82%	-9.1	-
Adjusted Operating	Amortization of Customer-related intangible assets of VANTEC Group etc		-18.5	-12.0	-	6.4	-	
A		Domestic Logistics		203.3	218.3	107%	15.0	215.0
		Global	Overseas	50.7	51.1	101%	0.4	_
	Total		otal Logistics Forw Tota	Forwarding and Others	5.8	5.8	100%	0.0
		Total -		Total	56.5	56.9	101%	0.4
		Other Services ^{*2}		23.4	19.4	83%	-3.9	22.0
				283.2	294.7	104%	11.5	295.0
	Earnings	Before Intere	est and Tax (EBIT)	277.9	315.6	114%	37.7	321.0
Net in compa		able to stock	holders of the parent	140.1	187.0	133%	46.9	200.0

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company
*1.Hitachi Transport System Group, excluding VANTEC Group.
*2. "Other Services" includes information system development, service, sale and maintenance of motor vehicles, and travel agency service.
*VHF:VANTEC HTS FORWARDING, LTD.
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2. Detail o	f Variation		[Unit:100 N	Million yen]				
	FY2	015		FY2016				
New orders	Existing businesses, etc	Exchange fluctuation	Total	New orders	Existing businesses, etc	Exchange fluctuation	Innovation	Total
131	-158	45	18	211	-144	-237	20	-150

3. Overseas Business

[Unit:100 Million yen]

		FY2	015	FY2016						
		Full year		Full year						
		D	Adjusted		Year on year		Adjusted	Year o	n year	
		Revenues	Operating Income	Revenues	% change	change	Operating Income	% change	change	
	North America	375	11.7	399	106%	24	9.1	78%	-2.6	
	Europe ^{*1}	629	23.8	600	95%	-29	26.7	112%	2.8	
eas	Asia (excluding China)	431	20.7	370	86%	-61	17.2	83%	-3.5	
Overseas	China	653	9.2	514	79%	-139	6.9	74%	-2.4	
Ó	Oceania and Others	32	2.6	32	101%	0	2.2	87%	-0.3	
	Elimination of intra-company transactions, etc.*2	-108	-17.3	-49	_	59	-10.9	_	6.3	
	Total	2,011	50.7	1,866	93%	-145	51.1	101%	0.4	

*1.Turkey is treated as Europe.

*2.Amortization of Customer-related intangible assets of VANTEC Group is included in "Elimination of intra-company transactions, etc.".

•Until 2Q of FY2015, the subsidiary of CDS Group in North America which was integrated into North America Group was included in China. From 3Q of FY2015, it is included in North America.

4. Financial indicator etc

		FY2015	FY2016
		Full year	Full year
Total assets	(100 Million yen)	4,64	44 5,499
Total equity attributable to stockholders of the parent company*	(100 Million yen)	37.8 1,75	55 34.1 1,875
Total equity per share attributable to stockholders of the parent company	(Yen)	1,573.0	57 1,680.70
Basic earnings per share attributable to stockholders of the parent company	(Yen)	125.0	60 167.66
Dividend per share (annual)	(Yen)	:	30 34
Return on equity (ROE)	(%)	8	.0 1 0.3
Return on assets (ROA)	(%)	3	.0 3.7
Price book-value ratio (PBR)	(Ratio)	1.5	20 1. 38
Stock price	(Yen)	(2016.3.31) 1,88	32 (2017.3.31) 2,313

 $* \bigcirc$ indicates total equity attributable to stockholders of the parent company ratio(%)

5 Major Operating Expenses*

5. Major Operating Expenses* [Unit:100 Million yes						
	FY2015	FY2	2016			
	Full year	Full year	Year on year			
Subcontract Expenses	3,461.6	3,318.7	-142.9			
Personnel Expenses	1,629.9	1,616.7	-13.2			
Rent Expenses	491.3	503.4	12.1			
Depreciation Expenses	191.3	187.4	-3.8			

*Include Selling, general and administrative expenses

6. Capital Investment

[Unit:100 Million yen]

[Unit:Project]

	FY2015	FY2016		FY2017(Plan)
	Full year	Full year	Year on year	Full year
Purchased Assets ^{*1}	223.4	156.7	-66.7	204.5
(Reference) Leased Assets ^{*2}	329.4	217.7	-111.7	390.0
(Reference) Depreciation Expenses	191.3	187.4	-3.8	192.2

*1. Based on fixed assets recorded in the balance sheet. *2. Allocated over the period of the lease.

7. The trend of New order/New startup

		FY2015	FY2016			
		Full year	Full year	Year on year		
	Domestic	12	18	6		
New startup	Global	12	3	-9		
	Total	24	21	-3		
	Domestic	14	10	-4		
New order	Global	8	4	-4		
	Total	22	14	-8		

•Until FY2015, the figures of the trend of New order/New startup were counted the projects with existing customers that results in increase and decrease in revenues such as relocation. From FY2016, the figures are counted projects that contribute to net increase such as new customers and new locations.

•Figures indicate 10 million yen/month or larger projects.

Number of Employees*1

8. N	umber of Employees ^{*1}				[Unit: Person]
	/	FY2015	FY2016		FY2017(Plan)
		As of Mar. 31, 2016	As of Mar. 31, 2017	Year on year	As of Mar. 31, 2018
	Regular Employees	24,744	25,274	530	26,279
	Employees and others ^{*2}	21,877	22,665	788	22,536
	olidated	46,621	47,939	1,318	48,815

*1. Excluding employees of associates accounted for by the equity method.

*2. Including employees who were reemployed after reaching mandatory retirement age.

(Reference(1)) Total Space of Distribution Centers [Unit: 10,000 m²] FY2015 FY2016 As of Mar. 31, 2016 As of Mar. 31, 2017 Year on year 497 Domestic 496 1 222 Overseas 213 10 709 719 Total 10

* Including area of the customer-owned distribution centers operated by Hitachi Transport System.

* Including warehouse of associates accounted for by the equity method except for SAGAWA EXPRESS.

(Reference⁽²⁾) Volume of Freight Forwarding [Unit: Million tons (Air), Million TEU (Sea)] FY2015 FY2016 FY2017(Plan) Full year Full year Full year 0.23 0.28 0.29 Air 0.50 0.43 0.51 Sea

•FY2016 and FY2017(plan) are simple sum before consolidated adjustment.