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Consolidated Financial Results for FY2017 (Supplementary Material)

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1. Financial Results by Group

				FY2016		FY2017		FY2018
				Full year		Full year		Full year
				Result	Result	Year or	ı year	Plan
		L				% change	change	1 1011
		Domestic L	_	3,430	3,496	102%	66	
		Global	Overseas	1,579	1,771	112%	192	
	Organic*1	Logistics	Forwarding and Others	475	539	113%	64	1
		0.1 0	Total	2,054	2,310	112%	256	
		Other Serv	ices	223	228	102%	5	
		Subtotal		5,707	6,035	106%	328	
		Domestic L	ogistics	714	709	99%	-6	
es	VANTEC	Global	Overseas	336	375	112%	40	
Revenues	Group	Logistics	Forwarding and Others	2	2	80%	-0	
Rev			Total	338	377	112%	39	-
		Subtotal		1,052	1,086	103%	33	
	Consolidated Adjustment			-105	-117	-	-11	
		Domestic L	ogistics	4,118	4,178	101%	60	4,36
	Total	Global Logistics	Overseas	1,866	2,091	112%	225	
			Forwarding and Others	451	511	113%	60	
	Total		Total	2,317	2,603	112%	286	2,53
		Other Serv	ices ^{*2}	219	223	102%	4	20
				6,654	7,004	105%	350	7,10
	Organic*1	Domestic Logistics		195.0	191.5	98%	-3.5	
		G1 1 1	Overseas	44.5	51.6	116%	7.1	
		Global Logistics	Forwarding and Others	5.8	[9.3] 6.6	【161%】 113%	[3.5] 0.8	
			Total	50.3	58.1	116%	7.8	
	Other Services*2		19.4	17.8	92%	-1.6		
ө		Subtotal		264.7	267.5	101%	2.8	
Income		Domestic L	ogistics	33.5	34.5	103%	1.0	
			Overseas	8.5	6.7	78%	-1.8	
ting	VANTEC	Global Logistics	Forwarding and Others	0.0	0.0	-	0.0	
pera	Group	Logistics	Total	8.5	6.7	78%	-1.8	
d O _J		Subtotal		42.0	[44.9] 41.1	【1 07% 】 98%	[2.9] -0.9	
Adjusted Operat -	Amortization of Customer-related intangible assets of VANTEC Group etc		r-related intangible assets of	-12.0	-10.5	-	1.5	
Ą,		Domestic L	ogistics	218.3	217.4	100%	-0.9	219
			Overseas	51.1	56.2	110%	5.1	
		Global Logistics	Forwarding and Others	5.8	6.6	113%	0.8	
	Total	Logistics	Total	56.9	62.8	110%	5.9	73
Other Services*2		ices ^{*2}	19.4	17.8	92%	-1.6	18	
				294.7	298.0	101%	3.4	310
Earnings Before Interest and Taxes (EBIT)			st and Taxes (EBIT)	315.6	330.9	105%	15.4	347
	Net income attributable to stockholders of the parent							

[•] Company—wide expenses is partly changed the method of allocation. []: Figures and ratios are calculated based on the previous method

2. Detail of Variations for Revenues

2. Detail	2. Detail of Variations for Revenues							[Unit:100 M	illion yen]
FY2016				FY2017					
New orders	Existing businesses, etc	Exchange fluctuation	Collaborative Innovation Project	Total	New orders	Existing businesses, etc	Exchange fluctuation	Collaborative Innovation Project	Total
211	-144	-237	20	-150	74	71	113	92	350

 $^{*1.\}mbox{Hitachi}$ Transport System Group, excluding VANTEC Group.

^{*2.&}quot;Other Services" includes information system development, service, sale and maintenance of motor vehicles, and travel agency service.

	/	FY2	016	FY2017						
		Full year		Full year						
		D	Adjusted	J	Year o	n year	Adjusted	Year o	n year	
		Revenues	Operating Income	Revenues	% change	change	Operating Income	% change	change	
	North America	399	9.1	434	109%	35	3.9	43%	-5.2	
	Europe*1	600	26.7	694	116%	94	32.8	123%	6.2	
as	Asia (excluding China)	370	17.2	425	115%	55	14.4	84%	-2.8	
Overseas	China	514	6.9	556	108%	42	7.3	106%	0.4	
Ó	Oceania and Others	32	2.2	38	118%	6	3.0	133%	0.7	
	Elimination of intra-company transactions, etc.*2	-49	-10.9	− 55	_	-6	-5.2	_	5.7	
	Total	1,866	51.1	2,091	112%	225	56.2	110%	5.1	

[Unit:100 Million yen]

4. Financial indicator etc

			16	FY2017
		Full ye	ear	Full year
Total assets	(100 Million yen)		5,499	5,64
Total equity attributable to stockholders of the parent company*	(100 Million yen)	34.1	1,875	36.2 2,04
Total equity per share attributable to stockholders of the parent company	(Yen)		1,680.70	1,831.7
Basic earnings per share attributable to stockholders of the parent company	(Yen)		167.66	187.5
Dividend per share (annual)	(Yen)		34	3
Return on equity (ROE)	(%)		10.3	10.
Return on assets (ROA)	(%)		3.7	3.
Price book-value ratio (PBR)	(Ratio)		1.38	1.6
Stock price	(Yen)		2,313	2,99

^{*}O indicates total equity attributable to stockholders of the parent company ratio (%)

5. Major Operating Expenses* [Unit:100 Million yen]				
	FY2016	FY2	017	
	Full year	Full year	Year on year	
Subcontract Expenses	3,318.7	3,554.1	235.4	
Personnel Expenses	1,616.7	1,667.9	51.1	
Rent Expenses	503.4	515.8	12.4	
Depreciation Expenses	187.4	190.2	2.7	

^{*}Include Selling, general and administrative expenses

^{*1.}Turkey is treated as Europe.

^{*2.} Amortization of Customer-related intangible assets of VANTEC Group is included in "Elimination of intra-company transactions, etc.".

6. Capital Investment

- Capital Introduction					
	FY2016	FY2017		FY2018(Plan)	
	Full year	Full year	Year on year	Full year	
Purchased Assets*1	156.7	130.1	-26.7	246.0	
(Reference) Leased Assets*2	217.7	254.6	36.9	464.7	
(Reference) Depreciation Expenses	187.4	190.2	2.7	198.4	

[Unit:100 Million yen]

[Unit:Project]

[Unit: Person]

[Unit: 10,000 m²]

[Unit: Million tons (Air), Million TEU (Sea)]

7. The trend of New order/New startup

		FY2016	FY2017	
		Full year	Full year	Year on year
	Domestic	18	11	-7
New startups	Global	3	7	4
	Total	21	18	-3
	Domestic	10	24	14
New orders	Global	4	8	4
	Total	14	32	18

[•] Figures indicate 10 million yen/month of larger projects.

8 Number of Employees*1

O. 14	5. Number of Employees					
		FY2016	FY2017		FY2018(Plan)	
		As of Mar. 31, 2017	As of Mar. 31, 2018	Year on year	As of Mar. 31, 2019	
	Regular Employees	25,274	25,074	-200	25,818	
	Employees and others*2	22,665	22,710	45	22,746	
Conso	olidated	47,939	47,784	-155	48,564	

^{*1.} Excluding employees of associates accounted for by the equity method.

(Reference 1) Total Space of Distribution Centers

	FY2016	FY2017	
	As of Mar. 31, 2017	As of Mar. 31, 2018	Year on year
Domestic	497	499	2
Overseas	222	231	9
Total	719	731	11

^{*} Including area of the customer-owned distribution centers operated by Hitachi Transport System.

(Reference2) Volume of Freight Forwarding

	•		
	FY2016	FY2	2017
	Full year	Full year	Year on year
Air	0.276	0.300	0.023
Sea	0.504	0.532	0.029

[·] Figures are simple sum before consolidated adjustment.

^{*1.} Based on fixed assets recorded in the balance sheet. *2. Allocated over the period of the lease.

^{*2.} Including employees who were reemployed after reaching mandatory retirement age.

^{*} Including warehouse of associates accounted for by the equity method except for SAGAWA EXPRESS.