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Consolidated Financial Results for the 3rd Quarter of FY2018 (Supplementary Material)

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| | | | by Group | | | | FY2018 | | | illion yen] |
|-----------------|---------------------------|---------------------|---|--------|-----------|--------|--------|---------------------|----------|-----------------|
| | | | | 3Q (| OctDec. 2 | 2018) | | ns (AprDec | c. 2018) | |
| | | | | n year | | Year o | | Full year (Plan) | | |
| | | | | Result | % change | change | Result | % change | change | (As of Apr. 27) |
| | | Domestic l | Logistics | 936 | 105% | 45 | 2,717 | 104% | 111 | _ |
| | | | Overseas | 463 | 96% | -17 | 1,357 | 100% | -3 | - |
| | Organic*1 | Global Logistics | Allocated to domestic companies (forwarding and others) | 138 | 96% | -6 | 396 | 99% | -5 | - |
| | Organic | | Total | 600 | 96% | -23 | 1,753 | 100% | -7 | - |
| | | Other Serv | vices ^{*2} | 50 | 89% | -6 | 155 | 94% | -9 | _ |
| | | Subtotal | | 1,586 | 101% | 16 | 4,625 | 102% | 94 | 6,105 |
| | | Domestic l | Logistics | 188 | 104% | 8 | 550 | 103% | 18 | - |
| | | | Overseas | 91 | 92% | -8 | 275 | 98% | -7 | - |
| Revenues | VANTEC Group | Global Logistics | Allocated to domestic companies (forwarding and others) | 0 | - | -0 | 0 | - | -1 | _ |
| keve | | | Total | 91 | 91% | -9 | 275 | 97% | -8 | _ |
| Ľ, | | Subtotal | | 280 | 100% | -1 | 825 | 101% | 10 | 1,093 |
| | Consolidated Adjustment | | | -31 | _ | -2 | -92 | - | -4 | -98 |
| | Total | Domestic I | Logistics | 1,117 | 105% | 52 | 3,245 | 104% | 127 | 4,360 |
| | | | Overseas | 540 | 96% | -25 | 1,590 | 99% | -10 | - |
| | | Global Logistics | Allocated to domestic companies (forwarding and others) | 129 | 94% | -8 | 373 | 98% | -7 | _ |
| | | | Total | 669 | 95% | -33 | 1,963 | 99% | -17 | 2,537 |
| | | Other Serv | Other Services ^{*2} | | 88% | -7 | 150 | 94% | -10 | 203 |
| | | | | 1,835 | 101% | 13 | 5,358 | 102% | 100 | 7,100 |
| | | Domestic Logistics | | 55.2 | 108% | 3.9 | 148.6 | 104% | 6.1 | - |
| | | | Overseas | 18.8 | 133% | 4.7 | 50.9 | 131% | 11.9 | _ |
| | Organic*1 | Global Logistics | Allocated to domestic companies (forwarding and others) | 1.8 | 73% | -0.7 | ✓ 1.4 | 22% | -4.9 | _ |
| | Organic | | Total | 20.6 | 124% | 4.0 | 52.2 | 115% | 7.0 | _ |
| | | Other Services*2 | | 7.3 | 196% | 3.6 | 14.8 | 124% | 2.9 | - |
| | | Subtotal | | | 116% | 11.5 | 215.6 | 108% | 15.9 | 280.0 |
| ing Income | | Domestic l | Logistics | 10.4 | 121% | 1.8 | 26.3 | 112% | 2.9 | - |
| Inc | | l | Overseas | 1.3 | 123% | 0.2 | 6.4 | 164% | 2.5 | - |
| | VANTEC Group | Global Logistics | Allocated to domestic companies (forwarding and others) | 0.0 | - | 0.0 | 0.0 | - | 0.0 | _ |
|)per | | | Total | 1.3 | 123% | 0.2 | 6.4 | 164% | 2.5 | - |
| o p | | Subtotal | | 11.7 | 121% | 2.1 | 32.7 | 120% | 5.4 | 41.0 |
| Adjusted Operat | Amortization VANTEC Gr | | r-related intangible assets of | -2.6 | - | 0.1 | -7.7 | - | 0.2 | -11.0 |
| Αc | | Domestic I | Logistics | 63.5 | 110% | 5.8 | 168.6 | 106% | 9.2 | 219.0 |
| | | | Overseas | 19.6 | 133% | 4.9 | 55.8 | 135% | 14.5 | - |
| | Total | Global Logistics | Allocated to domestic companies (forwarding and others) | 1.8 | 73% | -0.7 | 1.4 | 22% | -4.9 | _ |
| | - 5001 | | Total | 21.4 | 125% | 4.3 | 57.2 | 120% | 9.5 | 73.0 |

7.3

92.1

127.3

91.1

196%

117%

134%

149%

14.8

240.6

275.6

174.4

3.6

13.6

32.2

29.8

2.9

21.6

23.5

19.7

18.0

310.0

347.0

215.0

124%

110%

109%

Earnings before interest and taxes (EBIT)

Net income attributable to stockholders of the parent company

Other Services*2

2. Detail of Variations for Revenues

| 2. Detail | 2. Detail of Variations for Revenues [Unit:100 million y | | | | | | | | | | | |
|-------------------------|--|---------------|-------------------------------------|-------|-------------------------|---------------------------|---------------|-------------------------------------|-------|--|--|--|
| | FY2018 | | | | | | | | | | | |
| | 3Q (| OctDec. 20 | 18) | | 9 months (AprDec. 2018) | | | | | | | |
| Exchange fluctuation | Existing businesses, etc. | New orders | Collaborative Innovation Project | Total | Exchange fluctuation | Existing businesses, etc. | New orders | Collaborative Innovation Project | Total | | | |
| -17 | -13 | 49 | -7 | 12 | -14 | -67 | 124 | 57 | 100 | | | |

[✓] Cost allocated to domestic companies (forwarding and others) increased by 240 million yen from a year earlier due to a partial change in the allocation method of company-wide expenses. (Adjusted operating income would have been 380 million yen under the previous method.)

^{*1.} Hitachi Transport System Group, excluding VANTEC Group.

^{*2. &}quot;Other Services" includes information system development, service, sale and maintenance of motor vehicles, and travel agency service.

3. Detail of Operating Income

| | FY2018 | | | | | | | | | | | | | | |
|-------------------------|-------------|-----|--------------------------------|--|--------------------------|------------------------|-------|-------------------------|---------------------------------|----------|--------------------------------|--|--------------------------|------------------------|-------|
| 3Q (OctDec. 2018) | | | | | | | | | 9 m | onths (A | \pr.−Dec. 2 | 2018) | | | |
| Exchange fluctuation | hiisinesses | New | Structural reforms, etc. | Collaborative Innovation Project | Strategic investments | Impact of disasters | Total | Exchange fluctuation | Existing businesses, etc. | New | Structural reforms, etc. | Collaborative Innovation Project | Strategic investments | Impact of disasters | Total |
| -1.0 | 6.0 | 5.2 | 8.1 | 0.5 | -5.2 | 0.0 | 13.6 | -1.1 | -0.2 | 13.8 | 15.4 | 7.5 | -11.8 | -2.0 | 21.6 |

[Unit:100 million yen]

| 4. | 4. Overseas Business [Unit:100 million yen] | | | | | | | | | | | | | | |
|----------|---|-----------|----------|--------|------------------|----------|--------|----------|--------------|-----------|---------------------|----------|---------|--|--|
| | | | | | | | | Y2018 | | | | | | | |
| | | | 3 | Q (Oct | Dec. 2018) | | | | 9 m | onths (Ap | rDec. 2018 |) | | | |
| | | Davienuse | Year o | n year | Adjusted | Year c | n year | Davanuas | Year on year | | Adjusted | Year o | on year | | |
| | | Revenues | % change | change | Operating Income | % change | change | Revenues | % change | change | Operating Income | % change | change | | |
| | North America | 117 | 104% | 5 | 1.3 | 1218% | 1.2 | 343 | 106% | 18 | 7.4 | 345% | 5.2 | | |
| | Europe*1 | 176 | 93% | -14 | 10.3 | 107% | 0.7 | 528 | 99% | -7 | 27.7 | 108% | 2.2 | | |
| 18 | Asia (excluding China) | 116 | 105% | 6 | 6.1 | 189% | 2.9 | 340 | 110% | 30 | 16.3 | 152% | 5.6 | | |
| Overseas | China | 136 | 86% | -21 | 3.9 | 155% | 1.4 | 393 | 89% | -51 | 9.3 | 141% | 2.7 | | |
| Õ | Oceania and Others | 10 | 97% | -0 | 1.0 | 82% | -0.2 | 29 | 102% | 0 | 2.5 | 107% | 0.2 | | |
| | Elimination of intra-company transactions, etc.*2 | -14 | _ | -0 | -3.0 | - | -1.1 | -43 | 1 | -1 | -7.3 | - | -1.4 | | |
| | Total | 540 | 96% | -25 | 19.6 | 133% | 4.9 | 1,590 | 99% | -10 | 55.8 | 135% | 14.5 | | |

^{*1.} Turkey is treated as an European country.

| 5. Major Operating Expenses* | | | [Unit:10 | 0 million yen] | | | |
|------------------------------|----------------|----------------|--------------|----------------|--|--|--|
| | FY2017 | FY2018 | | | | | |
| | 9 months | 9 months | Year on year | | | | |
| | (AprDec. 2017) | (AprDec. 2018) | % change | change | | | |
| Subcontract Expenses | 2,673.1 | 2,688.5 | 101% | 15.3 | | | |
| Personnel Expenses | 1,248.7 | 1,262.4 | 101% | 13.7 | | | |
| Rent Expenses | 379.8 | 406.7 | 107% | 26.9 | | | |
| Depreciation Expenses | 142.0 | 142.3 | 100% | 0.4 | | | |

^{*} Include Selling, general and administrative expenses.

6. Trend of New Order / New Startup

| 6. Trend of New | Order / New S | tartup | | [Unit: project] |
|-----------------|---------------|----------------------------|----------------------------|-----------------|
| | | FY2017 | FY2 | 2018 |
| | | 9 months (AprDec. 2017) | 9 months (AprDec. 2018) | Year on year |
| | Domestic | 20 | 9 | -11 |
| New orders | Global | 7 | 7 | 0 |
| | Total | 27 | 16 | -11 |
| | Domestic | 6 | 15 | 9 |
| New startups | Global | 6 | 8 | 2 |
| | Total | 12 | 23 | 11 |

[•] Figures indicate the number of large projects of 10 million yen/month.

^{*2.} Amortization of Customer-related intangible assets of VANTEC Group is included in "Elimination of intra-company transactions, etc."