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Consolidated Financial Results for the 3rd Quarter of FY2021 (Supplementary Material)

< Contact Information >

Public Relations Department, Corporate Strategy Office, Hitachi Transport System, Ltd.

TEL: +81-3-6263-2803 FAX: +81-3-6263-2752

E-Mail:koho@hitachitransport.com

1. Financial Results by Group

	$\overline{}$						FY2021			
				3Q (OctDec. 2	2021)	9 month	ns (AprDe	c. 2021)	Full year
				Deserti	Year o	n year	Desert	Year o	n year	Forecast (As of
				Result	% change	change	Result	% change	change	Jan.31)
		Domestic	Logistics	922	99%	-12	2,746	100%	-7	-
			Overseas	624	150%	207	1,700	151%	572	-
	0:-*1	Global Logistics	Allocated to domestic companies*2	121	142%	35	336	156%	121	-
	Organic ^{*1}	_0g.000	Subtotal	745	148%	243	2,036	152%	692	-
		Other Serv	Ces (logistics related businesses)	36	92%	-3	109	92%	-10	-
		Total		1,703	115%	228	4,891	116%	676	6,386
S		Domestic	Logistics	137	90%	-15	416	106%	24	-
Revenues	VANTEC Group	Global Lo	gistics(overseas)	94	112%	10	258	123%	48	-
Seve		Total		231	98%	-5	674	112%	71	895
<u> </u>	Consolida	ted Adjust	ment	-20	-	10	-51	-	22	-81
		Domestic Logistics		1,050	97%	-29	3,139	100%	11	4,229
	Total	Global Logistics	Overseas	717	147%	228	1,953	149%	642	-
			Allocated to domestic companies*2	115	149%	38	324	166%	129	-
			Subtotal	832	147%	266	2,277	151%	770	2,830
		Other Serv	Ces (logistics related businesses)	32	89%	-4	98	89%	-12	141
				1,913	114%	233	5,514	116%	769	7,200
		Domestic	Logistics	60.4	98%	-1.0	176.0	100%	-0.0	-
		Global	Overseas	32.7	124%	6.4	83.7	133%	20.7	-
	Organic ^{*1}	Global Logistics	Allocated to domestic companies*2	3.5	115%	0.5	10.0	330%	6.9	-
	Organic	3	Subtotal	36.2	123%	6.8	93.7	142%	27.6	-
_		Other Services (logistics related businesses)		3.4	85%	-0.6	10.0	107%	0.6	-
ome		Total		100.1	105%	5.1	279.7	111%	28.2	354.9
l Inc	VANTEO	Domestic	Logistics	3.6	23%	-12.1	15.6	100%	0.0	-
atinç	VANTEC Group	Global Lo	gistics(overseas)	1.4	60%	-0.9	3.7	94%	-0.2	-
ber	·	Total		5.1	28%	-13.0	19.3	99%	-0.2	28.7
Adjusted Operating Income	Amortization of Customer-related intanç assets of VANTEC Group etc.			-1.7	-	-0.5	-6.4	-	-1.3	-8.6
Jinst			Logistics	62.1	83%	-13.1	185.2	100%	-0.4	236.8
¥ A		Clab -!	Overseas	34.3	117%	4.9	87.3	129%	19.5	-
	Total	Global Logistics	Allocated to domestic companies ^{*2}	3.5	115%	0.5	10.0	330%	6.9	-
	ı Uldi	J :	Subtotal	37.8	117%	5.4	97.3	137%	26.5	122.4
		Other Serv	Ces (logistics related businesses)	3.4	85%	-0.6	10.0	107%	0.7	15.8
				103.4	93%	-8.4	292.5	110%	26.8	375.0
E	Earnings Be	efore Inter	est and Taxes (EBIT)	91.8	85%	-15.9	266.5	77%	-79.7	_
Net i	Net income attributable to stockholders of the parent company			39.7	71%	-16.0	130.5	70%	-56.8	-

[Unit:100 million yen]

^{*1.}Hitachi Transport System Group, excluding VANTEC Group.

^{*2.}Forwarding and others.

2. Detail of Variations for Revenues

(1) Revenues [Unit: 100 million ven]

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		3Q (OctDe	c. 2021)		9 months (AprDec. 2021)						
Environmental /volume changes	Effect of exchange fluctuation	Implement of portfolio strategy	New orders	New collaborative innovation	Total	Environmental /volume changes	Effect of exchange fluctuation	Implement of portfolio strategy	New orders	New collaborative innovation	Total
107	53	-2	66	10	233	499	130	-31	140	31	769

(2) Adjusted Operating Income

3Q (OctDec. 2021)										
Environmental /volume changes	Effect of exchange fluctuation	Implement of portfolio strategy	Strategic investments	New orders	New collaborative innovation	Productivity improvement	Total			
-12.8	3.0	-0.1	-0.1 -13.0		2.7	6.3	-8.4			
9 months (AprDec. 2021)										
		9 mc	onths (AprD	ec. 2021)						
Environmental /volume changes	Effect of exchange fluctuation	9 mc Implement of portfolio strategy	Onths (AprD Strategic investments	ec. 2021) New orders	New collaborative innovation	Productivity improvement	Total			

3. Overseas Business

3. Overseas Business [Unit:100 million yen]												
	Revenues						Adjusted Operating Income					
	FY2021						FY2021					
		3Q		9 months			3Q			9 months		
	(OctDec. 2021)			(AprDec. 2021)			(OctDec. 2021)			(AprDec. 2021)		
	Result	Year o	n year	Result	Year o	n year Result		Year on year		Result	Year on year	
	Result	% change	change	Result	% change	change	Result	% change	change	Result	% change	change
North America	148	129%	34	421	144%	130	0.7	15%	-3.8	9.8	122%	1.8
Europe*1	225	132%	54	625	138%	172	16.1	114%	2.0	37.3	116%	5.0
Asia (excluding China)	156	158%	57	405	154%	143	9.1	195%	4.5	23.4	211%	12.3
China	178	169%	73	467	157%	171	9.9	145%	3.1	21.8	123%	4.1
Oceania and Others	11	97%	-0	40	114%	5	0.1	8%	-1.3	2.7	70%	-1.2
Elimination of intra-company transactions, etc.	-2		11	-5	-	22	-1.6	-	0.6	-7.7	-	-2.6
Total	717	147%	228	1,953	149%	642	34.3	117%	4.9	87.3	129%	19.5

^{*}Turkey is treated as an European country.

4. Major Operating Expenses

	FY2020	FY2021				
	9 months (AprDec. 2020)	9 months (AprDec. 2021)	Year o %	n year change		
Subcontract Expenses	2,256.9	2,874.6	127%	617.7		
Personnel Expenses	1,163.9	1,245.1	107%	81.2		
Rent Expenses	131.1	155.8	119%	24.7		
Depreciation Expenses	384.1	379.7	99%	-4.4		

[Unit:100 million yen]

5 Trend of New Order / New Startup

5. Trend of New Order / New Startup [Unit: project]								
		FY2020	FY2021					
		9 months (AprDec. 2020)	9 months (AprDec. 2021)	Year on year				
	Domestic	7	9	2				
New orders	Global	9	4	-5				
	Total	16	13	-3				
	Domestic	12	8	-4				
New startups	Global	8	6	-2				
	Total	20	14	-6				

[•] Figures indicate the number of large projects of 10 million yen/month.

 $[\]cdot$ The above is the revenues and adjusted operating income of overseas subsidiaries.

^{*} Include Selling, general and administrative expenses.